

**JEFFERSON COUNTY
BOARD OF COUNTY COMMISSIONERS
AGENDA REQUEST**

TO: Board of Commissioners

FROM: Chris Goy, Central Services Director/Deputy County Administrator

DATE: July 3, 2023

SUBJECT: **RESOLUTION** re: Annual County Road Administration Board (CRAB)–
2023 ER&R Rental Rates for Public Works Roads Equipment

STATEMENT OF ISSUE:

The Washington State County Road Administration Board (CRAB) requires Jefferson County to comply with Washington Administrative Code (WAC) 136-600-070, WAC 136-600-050, and Revised Code of Washington (RCW) 36.80.030 in order to remain eligible for critically-needed funds disbursed by CRAB for County road maintenance.

ANALYSIS:

CRAB has adopted rules in order for counties to remain eligible for annual road maintenance funds with respect to Equipment Rental & Revolving (ER&R) Funds. By April 1st of each year, CRAB is now requiring each county engineer to submit the following documents in the form of standalone legislation:

- 1) Adopted county road rental rates as of January 1st of that year;
- 2) The resolution of the legislative authority adopting said rates;
- 3) ER&R Management Policy

FISCAL IMPACT:

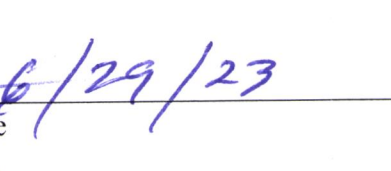
Zero dollars (\$0.00).

RECOMMENDATION:

This resolution will enable the County Engineer to comply with relevant WAC and RCW language necessary for Jefferson County's annual submittal to CRAB. Going forward, it is recommended that, as part of the annual budget process, an updated version of the attached resolution be enacted to remain in compliance well in advance of CRAB's annual April 1st deadline.

REVIEWED BY:


Mark McCauley, County Administrator


Date

**JEFFERSON COUNTY
STATE OF WASHINGTON**

IN THE MATTER OF APPROVING THE	}	
EQUIPMENT RENTAL AND REVOLVING	}	RESOLUTION NO. _____
FUND RENTAL RATES FOR THE 2023	}	
CALENDAR YEAR	}	

WHEREAS, pursuant to Title 136 of the Washington Administrative Code (WAC), the Washington State County Road Administration Board (CRAB) requires that all counties make certain reports each year to ensure they are in compliance with the Standards of Good Practice; and

WHEREAS, pursuant to the Section 36.33A.040 of the Revised Code of Washington (RCW), the Jefferson County Central Services Director and Fleet Services Division shall administer the Equipment Rental and Revolving (ER&R) Fund and shall be responsible for establishing the terms and charges for the sale of any material or supplies which have been purchased, maintained, or manufactured with monies from the fund. The terms and charges shall be set to cover all costs of purchasing, storing, and distributing the materials or supplies, and may be amended as considered necessary; and

WHEREAS, pursuant to RCW 36.33A.040, rates for the rental of equipment owned by the fund shall be set to cover all costs of maintenance and repair, material and supplies consumed in operating and maintaining the equipment, and the future replacement thereof; and

WHEREAS, a new Chapter 136-600 WAC, Equipment Rental and Revolving (ER&R) Fund, was established to clarify duties, responsibilities, submittal requirements, and due date regarding the administration of an equipment rental and revolving fund, effective March 7, 2022; and

WHEREAS, pursuant to WAC 136-600-050, rental rates of equipment shall be reviewed annually by the county's legislative authority; and

WHEREAS, WAC 136-600-070 requires the County Engineer to submit the adopted county road rental rates as of January 1st of that year to CRAB by April 1st of each year; and

WHEREAS, the Fleet Services Division of the Department of Central Services manages the Equipment Rental and Revolving Fund in accordance with RCW 36.33A as a revolving internal-service fund for road-maintenance vehicles, equipment and supplies as well as the vehicles and equipment of other County departments that participate in the ER&R Fund; and

WHEREAS, the rental rates have been prepared utilizing current information available to the Fleet Services Division of the Department of Central Services; and

WHEREAS, as prescribed by WAC 136-600-050, the rates for the rental of equipment owned by the fund incorporate (1) estimated service life in years and service life remaining; (2) replacement cost; (3) salvage value; (4) estimated operating and maintenance costs; (5) direct and indirect cost of maintaining and operating facilities specific for ER&R equipment; and (6) ER&R program administration; and

WHEREAS, as prescribed by WAC 136-600-050, the rental rates for county road equipment have been reviewed by the County Engineer and certified as an appropriate use of county road funds as required by RCW 36.80.030; and

WHEREAS, the Jefferson County Board of Commissioners constitutes the legislative authority of Jefferson County and deems adoption of these proposed rates to be in the best interest of the County;

NOW, THEREFORE, BE IT RESOLVED the Jefferson County Board of Commissioners hereby adopts the Equipment Rental and Revolving Fund rental rates for the 2023 calendar year (January 1, 2023, through December 31, 2023) as shown in Exhibit A, which is attached hereto and incorporated herein by reference, effective January 1, 2023; and

BE IT FURTHER RESOLVED that the Fleet Services Division of the Department of Central Services abides by the internally-adopted "Equipment Rental & Revolving (ER&R) Fund Management Policy" found in Exhibit B below.

APPROVED this ____ day of _____, 2023.

Monte Reinders, P.E. Public Works Director/County Engineer

**JEFFERSON COUNTY
BOARD OF COMMISSIONERS**

SEAL:

Greg Brotherton, Chair

Kate Dean, Member

ATTEST:

Heidi Eisenhour, Member

Carolyn Gallaway, CMC
Clerk of the Board

Exhibit A: Equipment Rental and Revolving Fund Management Policy

Jefferson County, WA

Fleet Services Division - Central Services Department

TITLE: EQUIPMENT RENTAL & REVOLVING (ER&R) FUND MANAGEMENT POLICY

EFFECTIVE DATE: August 1, 2014

Section 1, Purpose

To provide funds for timely and efficient replacement of materials, vehicles, and equipment; and systems and equipment used for maintaining vehicles and rental equipment

To formalize a policy consistent with applicable statutes on the level and components of Unrestricted Net Current Assets and to outline the formula to be used in determining rental rates to assure compliance with the desired level of Unrestricted Net Current Assets.

To maintain customer-department rental-rate stability.

This policy shall be signed and approved by the Central Services Director and may be updated at any time as authorized by the Central Services Director.

Section 2, References

Revised Code of Washington, Chapter 36.33A, "Equipment Rental and Revolving Fund"

Revised Code of Washington, Chapter 43.09 Section 210, Local Government Accounting

Budgeting Accounting Reporting System (BARS) Manual, Office of State Auditor, Volume 1, Part 3, Chapter 7

Miller Comprehensive Governmental GAAP Guide, current edition.

Equipment Rental & Revolving Fund Guidance, Washington State Auditor's Office

GASB Codification of Governmental Accounting and Financial Reporting Standards. Section 1300.104.

Section 3, Definition of Terms:

"Fleet", "Fleet Services" or "Fleet Services Division" is the Fleet Services Division of the Central Services Department, sometimes known as "ER&R" due to its management of the Equipment Rental and Revolving Fund.

"ER&R Fund" or the "Fund" is the revolving fund managed by the Fleet Services Division in accordance with RCW 36.33A to provide for the operation, maintenance and replacement of certain fleet equipment.

"Unrestricted Net Current Assets" means the difference between the total current assets and total current liabilities of the fund. It represents the balance of all financial resources available for current appropriation and expenditure after all revenues and expenditures have been accounted for at the end of a given period. Unrestricted Net Current Assets shall contain three components:

- 3.1.a "Assets Earmarked for Parts, Supplies and/or Materials Inventories" means the amount set aside and available for the replacement of parts, supplies and/or materials in the Supplies Inventory asset account.
- 3.1.b "Assets Earmarked for Equipment Replacement" means the amount set aside and available for planned capital improvements and replacements of existing systems and equipment used in maintaining vehicles and equipment, such as automotive test equipment, shop hoists, car wash facility, steam cleaner facility, etc.
- 3.1.c "Assets Earmarked for Capital Replacement and Improvement" means the amount set aside and available for the replacement of vehicles and equipment.

"Rental Rate" means the amount charged to the using agency for the use of Equipment Rental and Revolving Fund vehicles or equipment. The rentals may be charged to user agencies on an hourly, daily or monthly basis consistent with RCW 36.33A. Rental Rates include, but are not limited to, charges for maintenance and operating costs, overhead costs, equipment replacement, non-operating revenues, and other adjustments.

"Maintenance and Operating Costs" means the costs of keeping the vehicle or equipment in operation. It includes, but is not limited to, the costs of fuel, oil, tires and tubes, batteries, and all other parts and labor expended in order to maintain and operate the fleet.

"Overhead Costs" means the costs expended for providing general management, administrative activities, insurance, rent, utilities, support services in managing the fleet and County-wide central service charges.

"Replacement Factor" means the amount charged in order to accumulate the anticipated cost of replacing vehicles and equipment at the end of their economic life.

"Sale Proceeds" means the proceeds from the sale of surplus vehicles and equipment.

"Other Adjustments" are amounts added to or credited to the rental rate to cover deficiencies or surpluses in the prior year's operations.

Section 4, Operation of the ER&R Fund

The ER&R Fund is a revolving fund. Moneys paid to the fund each year in the form of rent, replacement factor, sale proceeds and other adjustments total a small percentage of the cost of replacing all assets owned by the fund; these moneys are then used each year, in sum, to provide for the replacement of the percentage of the assets owned by the fund for which replacement in that year is necessary.

Each asset owned by the fund either must have itself been funded in full by its customer department or must be a Fund-provided replacement for an earlier asset that was funded in full by its customer department. The rent and other moneys paid to the fund by the customer department following the provision of that asset are for the operation, maintenance, repair and replacement of the asset (strictly excluding repayment of any first costs of procuring the asset).

Sufficient ER&R Fund balance must be maintained to provide for emergency and other contingency situations and to provide stability and fluidity of asset replacement throughout each year. The Fund balance will vary within each year as assets are replaced, put into service and removed from service. The Fund balance will vary from year to year as assets of greater than average capital cost are replaced or retained.

Assets comprising approximately 10.5% of the Fund's Equipment Replacement value should be replaced annually, on average, given the asset inventory and lifecycle schedules in place at the time of the adoption of this policy. The amount expended in any given year will depend heavily on whether assets of greater than average capital cost are scheduled for replacement that year.

Rental rates shall cover all costs of maintenance and repair, material and supplies consumed in operating and maintaining equipment, administrative and central services overhead and future replacement.

The rental rate for each asset shall be charged beginning on the date the asset is issued to the customer department and accepted by that department as properly configured for its use and ending on the date the asset is surrendered to ER&R for disposal.

Hourly labor rates and mark-up rates on the supply of supplies, parts, fluids, fuel and any other service or material furnished by the ER&R Fund shall cover all costs associated with the provision of those services or materials. However, to provide budget stability for customer departments, labor and mark-up rates may lag actual costs by the time sufficient to analyze a fiscal year's operations and to prepare rates for approval by customer departments prior to their formation of their next budget. Further, rates may be adjusted so as to include temporary or one-time costs or profits over the course of more than one fiscal year so as to lessen variation in rental rates from year to year.

Section 5, Unrestricted Net Current Assets

Unrestricted Net Current Assets must be no less than 25% of the lifetime accumulated depreciation for all assets currently owned by the fund, as determined by the Working Capital Reserve Recommendation for Each County Fund as adopted by the Board of County Commissioners (County Resolution 65-13 or subsequent resolutions as replace it).

Unrestricted Net Current Assets and the lifetime accumulated depreciation for all assets currently owned by the fund will be measured on the last day of each year for purposes of determining compliance with Subsection 1 of this Section.

Fund assets are stored and invested under the control of the Jefferson County Treasurer.

Section 6, Agreements with Customer Departments

The manager of the Fleet Services Division shall annually propose to each customer department head an agreement for services for the coming year. The agreement shall be signed by both parties following negotiation and agreement as necessary.

Each agreement will detail the following:

- 6.1.a Fleet inventory assigned to the customer department;
- 6.1.b Rental rate or reimbursement terms for each assigned asset;
- 6.1.c Services to be provided by Fleet Services for each assigned asset;
- 6.1.d Costs and mark-up rates for anything provided by Fleet Services beyond the terms of the agreement or provided in the case of any asset for which it is agreed the customer will pay costs only;

- 6.1.e The assigned assets to be replaced during the year and the revised rental rate of each replacement asset; and
- 6.1.f A summary of this policy as it applies to the relationship between Fleet Services and the customer department.

The agreements will be reviewed and revised as needed during the year by mutual agreement of both parties.

Section 7, Equipment Purchase

Fleet Services will purchase replacement and additional fleet assets after consultation with each respective customer department.

Asset purchases will prioritize, roughly in order of important, the following considerations:

- 7.1.a Safety of operation in intended application;
- 7.1.b Suitability for intended application;
- 7.1.c Anticipated efficiency in intended application
- 7.1.d Projected rental cost based on all known factors;
- 7.1.e Ability to reduce petroleum usage; and
- 7.1.f Availability of existing contract usable for purchase.

Replacement units will be purchased according to schedules determined by Fleet Services with the concurrence of each respective customer department; the impact to the customer department's operating budget must be considered, and the manager of Fleet Services shall estimate during each budgeting process the estimated changes to rental rates for each customer department during the next budget year as a result of planned asset replacements in accordance with Subsection 6.2.e.

Any asset that would be an addition to the fleet rather than a replacement of an existing unit to be removed from service must be funded in accordance with Subsection 4.2 or 4.3. Any department requesting such an addition must have sufficient approved capital and ongoing funding to finance the initial and ongoing costs of the additional asset.

Section 8, Rental Plan Options

Costs only: No regular rental will be billed. Maintenance, repair and/or fuel costs must be billed at mark-up rates as established and revised. Unit replacement at end of life is not provided. Resale proceeds are returned to owning department. The availability of this type of rental plan is limited to those units owned by customer departments and not by the ER&R fund.

Full rental: Periodic rental rate will be billed to cover depreciation, replacement factor, maintenance, repair and fuel costs. Rental rate must be adjusted annually to keep pace with changes in replacement cost or lifecycle and to reflect actual operational costs. Costs of major accidents may be paid separately by the customer department or may be included in the revised rental rates.

Hybrid rental plans: Unique and legacy rental arrangements may be mutually agreed upon by Fleet Services and the customer department.

Section 9, Determination of Rental Rates

The following costs shall be included in the rental rate, where applicable to the chosen rental plan option (see Section 8):

- 9.1.a Operating and maintenance costs shall be determined by using the most recent cost information available for the preceding twelve months plus a factor using comparable data, if available, for any anticipated increase in costs due to increasing asset age. For vehicles or equipment with no cost history, the manager of Fleet Services shall develop an estimate using whatever indices or comparable data are available.
- 9.1.b Fuel costs shall be determined by using the most recent usage information available for the preceding twelve months and multiplying it by anticipated per-gallon costs for the coming year (available from U.S. DOE EIA or commercial sources). For vehicles or equipment with no usage history, the manager of Fleet Services shall develop an estimate using comparable data or the usage history of the asset replaced by the one in question.
- 9.1.c Initial periodic replacement charges for vehicles and equipment shall be computed by dividing asset purchase cost by the projected number of periods in the life of the asset. Asset replacement cost shall be updated to current actual cost annually, and periodic replacement charges adjusted accordingly. For all future purchases, asset purchase cost shall include all costs of obtaining the asset and configuring it for service as required by the customer department, including customization and upfitting.

The following costs shall be excluded from the rental rate, not charged to the ER&R fund nor paid by Fleet Services, and instead shall be paid directly or charged to the respective customer department:

- 9.1.d Traffic and parking fines;
- 9.1.e Parking fees;
- 9.1.f Tolls and ferry fees;
- 9.1.g Collision insurance;
- 9.1.h Replacement and repair costs due to major damage; and
- 9.1.i Costs due to loss, fraud, waste, misuse or abuse on the part of any customer department's employee where such cost results from failure on the part of the customer department to monitor and control its employee's usage of fleet assets or supplies or where the loss of any key, access card or PIN used to perpetrate the loss or fraud is not immediately reported to Fleet Services.

The residual or resale value of any asset shall be included in the rental rate as a deduction. This value shall be estimated initially and revised at the time of the equipment's disposal or removal from the fleet inventory and may also be revised periodically if conditions warrant. The initial estimate may be any reasonable figure, typically 10% of the original purchase cost.

The replacement factor shall be added to the rental rate. This factor should, in general, account for inflation of approximately 2%, compounded annually, on the initial purchase cost of the asset. The replacement factor may also be revised periodically if conditions warrant, such as when the customer department chooses a different type of replacement or in the case of very long lifecycles where such a blanket estimate is inadequate.

The manager of the Fleet Services Division shall periodically estimate end-of-life profit or loss for each asset and propose adjustments to rental rates as necessary to ensure the ER&R Fund is neither accumulating excess rental revenue nor suffering a shortfall for any asset.

Rental rates established pursuant to this policy shall be subject to annual review by the County Commission; this typically occurs through the County's normal annual budgeting process.

Section 10, Options for Normal Termination of Rental

Unit no longer needed and no replacement needed: The unit to be retired will be disposed of. Assuming depreciation and replacement costs were paid during the rental of the unit, rental income in excess of operational costs shall be returned to the original customer department. Asset files will be marked with a clear indication that the unit was not replaced and that the funds allocated for replacement had been returned to the customer department.

Replacement of like kind needed: Replacement unit will be procured; retired unit will be disposed of. Settlement of the assets accounts will occur between Fleet Services and the customer department. Both asset files will be marked with a clear indication that the unit was replaced by the replacement unit, including both asset numbers.

Replacement of non-like kind needed: Fleet Services will prepare an estimation of the Replacement unit will be procured; retired unit will be disposed of. Settlement of the assets' accounts will occur between Fleet Services and the customer department.

Section 11, Options for Early Termination of Rental

Unit no longer needed or its operation no longer funded and no replacement needed: Another customer department may assume the rental and use of the unit, or the unit may be sold at surplus auction. Settlement of the assets accounts will occur between Fleet Services and the customer department.

Unit damaged beyond repair and no replacement needed: Same as Subsection 1 of this Section.

Unit damaged beyond repair and replacement needed: Customer department may pay separately the sudden depreciation and additional replacement factor necessary to replace the vehicle. Instead, customer may choose to continue after the replacement of the vehicle paying the depreciation and replacement factor left deficient at the time of the vehicle's damage. In no case shall outstanding depreciation and replacement costs be added to the rental rate of the replacement or any other vehicle; however, the option of the customer department continuing to pay the capital costs of a vehicle that is no longer in operation has much the same budgetary impact.

Section 12, Equipment Disposal

Public surplus auction: Sale proceeds used in place of projected residual value to determine lifecycle costs and profit/loss of the replaced vehicle.

12.1.a In no case will any surplus asset be sold to the manager of Fleet Services, to any county employee responsible for administering the sale of the asset, nor to any immediate family member thereof.

12.1.b No surplus asset will be sold to any employee of Fleet Services, to any county employee who was a regularly assigned driver or operator of the asset, to any county employee who was the manager or supervisor responsible for the use of the asset, nor to any immediate family member of any of the above, except if the following conditions are met:

- (i) a full and accurate accounting of all maintenance, repair, upgrades and all other actions taken within the twenty-four months preceding the County's offering of the asset for sale must be clearly detailed in writing and available for inspection by any interested buyer at all times the asset is otherwise available for inspection; and
- (ii) the sale of the asset must be clearly advertised in the same manner as other assets of its type during any given offering for sale.

Second use: Sale to customer department (first right of refusal) or to another customer department. Settlement of lifecycle costs with original customer department will use published index based on condition or actual sale prices from similar units to determine residual value. Rental to new customer department will consist either of a one-time payment of that residual value or a short-term rental contract based on that residual value if part of a rotating cycle of second-life vehicle rentals. Transfer to any subsequent department will follow the same procedure. Provided this procedure has been followed and the preceding department(s) compensated for the residual value of the unit at the time of transfer, the sale proceeds after the final assignment of the unit will be designated to the final department assigned the unit for purposes of asset account settlement.

Section 13, Settling Asset Accounts

The amount of rental income allocated to an asset shall be settled or balanced to ensure the ER&R Fund neither gains nor loses funding through its providing and managing the asset in accordance with RCW 43.09.210, which requires, in part, that "...All service rendered by ... one department ... to another, shall be paid for at its true and full value by the department ... receiving the same, and no department ... shall benefit in any financial manner whatever by an appropriation or fund made for the support of another...."

The manager of the Fleet Services Division and the customer department head may find that the adjustment of rental rates has been neglected in the case of one or more assets assigned to that department, causing those assets to accumulate considerable life-to-date or projected end-of-life loss or gain. If this loss or gain is greater than what can be negated reasonably and quickly through the adjustment of rental rates, one or more of the following actions should be taken:

- 13.1.a In the case of life-to-date or projected end-of-life loss by the ER&R Fund for any one asset, the customer department may provide a one-time transfer of funds to balance the account, with or without an accompanying increase in rental rate;
- 13.1.b In the case of life-to-date or projected end-of-life gain by the ER&R Fund for any one asset, the ER&R Fund may provide a one-time transfer of funds to the customer department to return the excess, with or without an accompanying decrease in rental rate; or
- 13.1.c In the case of life-to-date or projected end-of-life gains and losses by the ER&R Fund for a group of assets in any one customer department where the sum gain or loss is relatively minimal, the assets showing gains may be debited and the assets showing losses credited in equal amounts so that each asset's account is balanced.

This settling shall occur at the end of each asset's life following disposal and may also occur periodically if conditions warrant.

In the case of accident or other unusually expensive damage causing a one-time loss for any one asset, the customer department may provide a one-time transfer of funds to balance the account. (See Subsection 7.3 and Subsection 9.3 for additional detail.)

At the time an asset is retired, removed from service and disposed of, the manager of Fleet Services shall prepare a report of the asset's fund credits and debits and shall furnish the report to the customer department head. The asset's account shall be settled as close to \$0.00 as reasonably possible (without needlessly costly accounting exercises) using one of the methods described in Subsections 2.a through 2.c of this Section.

At the time an asset is sold or otherwise transferred to another customer department, the manager of Fleet Services shall prepare a report of the asset's fund credits and debits and shall furnish the report to the customer department head. The asset's account shall be settled as close to \$0.00 as reasonably possible (without needlessly costly accounting exercises) using one of the methods described in Subsections 2.a through 2.c of this Section.

Section 14, Fleet Services Operations and Billing

All time for which Fleet Services Staff are compensated, all parts issued and all fuel and fluid dispensed will be billed to the appropriate accounting codes, whether to individual fleet assets, to departmental asset accounts or to indirect codes internal to Fleet Services funds. Rates will reflect the following additional costs:

14.1.a Labor rates billed will be at a rate that includes all benefits, indirect time, facility costs, mechanical shop and service costs, administrative and support services and other overhead costs attributable in general to the services provided by Fleet Services;

14.1.b Parts mark-up rates will be calculated to include all costs incumbent in ordering, stocking and dispensing stocked and special-order parts; and

14.1.c Fuel mark-up rates will be calculated to include all costs of operation of the fuel sites.

Fleet Services shall evaluate general work categories and individual instances of repair work and will either perform the tasks in house or outsource them, whichever is, in the judgment of Fleet Services, most economical, efficient and effective.

Fleet Services will strive to consolidate orders of vehicles, equipment, fuels, fluids, parts and services, and to limit diversity within the fleet to the minimum necessary to support customer operations, preserve competition and maintaining a diverse, competitive and flexible supplier base. Fleet Services' goal in this area shall be to enhance consistency within the fleet.

While complying with all applicable purchasing laws, Fleet Services will use the most economical and competitive methods of procuring vehicles, equipment, fuels, fluids, parts and services. Such methods may include use of Washington State Department of Enterprise Services contracts, cooperative procurement with other county or municipal entities and the standard procurement processes of Jefferson County.

Fleet Services will maintain and operate a data system designed for and capable of tracking, monitoring and reporting comprehensive information on the costs and usage of all fleet assets. Fleet Services will make such information and analysis as is requested available to its customer departments upon request.

Exhibit B: Fleet Services Customer Agreement & Rental Rates

Jefferson County, WA (January 1 - December 31, 2023)

Fleet Services Division - Central Services Department

2023 Fleet Services Customer Agreement

Scheduled shop labor rate: \$105.00 per hour

In accordance with the terms of the ER&R Fund Management Policy and the asset details shown on the following page(s), Fleet Services and its customer agree that Fleet Services will provide maintenance, repair and replacement services for one or more of the fleet assets shown on the following page(s) in exchange for the payment by the customer department of the rental amount listed for each asset. A summary of the terms and conditions follows. Please request a copy of the Department of Central Services ER&R Fund Management Policy for further details on the management of the ER&R fund by Fleet Services.

Services to be provided

Services provided or reimbursed will include purchase, disposal at auction, in-house maintenance and repair, in-house fuel sales, contracted maintenance and repair, contracted vehicle washing, outside fuel sales, towing, road service and any other service (other than general driving and related responsibilities) necessary for the maintenance and operation of fleet assets.

Costs of providing services to be tracked

The costs of these services will be tracked by Fleet Services individually to each asset. Costs will be billed at above labor rate for shop labor and at actual costs plus mark-up rates for fuel, parts, fluids and subcontracted repairs. Rates are analyzed annually and revised periodically to ensure Fleet Services' accounting is inclusive of all costs of providing these services.

Rental rates to be charged

The customer will reimburse the ER&R fund for the costs of these services and future replacement costs of each asset, where applicable, at the exact costs calculated periodically by Fleet Services. Fleet Services and the customer will agree upon rental charges that accurately reflect asset costs while seeking rent stability for each asset and for the customer's entire fleet expenditure. Fleet Services and the customer department agree to follow the letter and spirit of the following excerpt from RCW 43.09.210:

...All service rendered by ... one department ... to another, shall be paid for at its true and full value by the department... receiving the same, and no department ... shall benefit in any financial manner whatever by an appropriation or fund made for the support of another....

Reimbursement will be through the payment of periodic or irregular rental fees. Rental rates are proposed by Fleet Services and agreed to by the customer department prior to the purchase of any replacement or additional asset, except that rental rates are revised by mutual agreement of the Fleet Services and the customer department when warranted by operational changes or accumulated profit or loss by the ER&R fund on account of any particular asset. The attached page(s) list the anticipated rental rates for the customer's assigned fleet. Depending on the department/division, the listed rental rates may include monthly rates and hybrid rates that combine monthly fixed costs with hourly cost accounting.

Replacement of assets

Planned replacements are specifically noted in this agreement along with a proposed rental rate for the new asset. Unplanned replacements and changes to planned replacements may be added to this agreement by mutual agreement of Fleet and the customer department. Assets comprising approximately 10.5% of the fund's equipment-replacement value are to be replaced each year, but this is an average for all customers of the fund - replacements vary annually for each customer.

Addition of assets

Any additional asset or upgrade to an existing asset must be budgeted and funded by its customer department, along with any corresponding increase in ongoing rent. Customer departments will notify Fleet Services of any planned additions to the fleet.

Final balancing of asset account

Each asset removed from the fleet, whether or not it is replaced, will have its account balanced once all relevant transactions have been recorded. The result for each asset will be that all costs to the ER&R fund for the asset are covered by the accumulated rental charges without any profit accumulating to the ER&R Fund. Fleet Services will, for each such asset, present the customer department with a statement of the asset's lifetime charges and payments and will initiate any transaction necessary to credit or debit over- or under-paid rent, respectively, to the customer department.

Supplies and services for assets not subject to regular rental rates

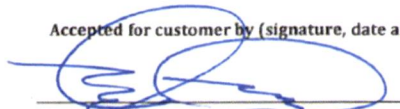
Supplies and services provided by Fleet Services for any asset for which a rental rate for that purpose is not proposed on the following page(s) for payment by the customer will be invoiced to the customer monthly at the same labor and mark-up rates used to track costs for rental assets.

Verified for Fleet Services by (signature and date):

 4-12-22

Manager, Fleet Services Division

Accepted for customer by (signature, date and title):

 4-22-22

Public Works Director
County Engineer

Anticipated replacements and other changes in 2023

Replace 0801 with 0999, Rent Decrease \$1900 to \$1600.

Replace 0758 With 1005, Rent Increase \$2500 to \$2600.

Replace 0606 With 1004, Rent Decrease \$1500 to \$465.

Replace 0715 With 1013, Rent Increase \$550 to \$750.

Additional Trailer 1014 Rent \$600.

Replace 0785 With 1009, Rent Increase \$900 to \$1800.

Additional Plate Compactors 1015/1016 Rent \$105/115.

Replace 0673 With 1017, Rent Increase \$2495 to \$2700.

Replace 0766 With 1018, Rent Decrease \$800 to \$550.

Additional F250 Rent \$1500.

Replace 0812 Rent Decrease \$1150 to \$1000

Replace 0829/0830 Rent Increase \$885/885 to \$1500/1500.

Replace 0827 Rent Decrease \$1650 to \$950.

Summary of Monthly Rental Rates

Assets owned by the ER&R fund and rented to selected department(s) monthly

Dept/Division	Unit #	Year Make Model Category	Status Parking Location	Monthly Rent Repl Prem Portion	Acq Cost Est Life Est Repl Cost Repl year	LTD Fuel Cost LTD Gallons	LTD Maint/Rep LTD Rent Paid	LTD +/- Paid Proj EOL +/- Paid
	000047	1980 Miller 650S	Active	\$145.00	\$5285.20 20.0	\$0.00	\$9957.80	\$7935.71
		Equip-PW-CurbMachine	Hadlock Shop	\$95.00	\$12141.40 2000	0	\$29506.39	
	000092	1953 Beall Tank	Active	\$100.00	\$11964.50 20.0	\$0.00	\$44104.84	(\$3863.62)
		Trailer-Semi Tank	Hadlock Shop	\$55.23	\$46914.43 1973	0	\$85959.20	
	000211	1987 International 1954	Active	\$200.00	\$47956.92 8.0	\$2596.53	\$131826.18	(\$11634.39)
		C8-Straight Truck-Tanker	Hoh Shop (Water truck)	\$57.78	\$97826.71 1994	845.5	\$215819.34	
	000367	B/M 830	Active	\$46.00	\$3839.72 2.0	\$0.00	\$867.73	\$3014.84
		Trailer-Flatbed <6000GVW	Hoh Shop	\$39.68	\$7528.45 1990	0	\$11027.04	
	000482	1991 Frink 3910	Active	\$240.00	\$6674.10 10.0	\$0.00	\$28278.08	(\$5721.67)
		Equip-Attach-Snow-Plow-10'	Hadlock Shop	\$0.00	\$12330.99 2001	0	\$34220.00	
	000483	1991 Frink 3910	Active	\$240.00	\$6674.10 10.0	\$0.00	\$25109.19	(\$2352.78)
		Equip-Attach-Snow-Plow-10'	Quilcene Shop	\$0.00	\$12330.99 2001	0	\$34420.00	
	000484	1991 Frink 3910	Active	\$240.00	\$6674.10 10.0	\$0.00	\$25159.34	(\$2607.92)
		Equip-Attach-Snow-Plow-10'	Hadlock Shop (Spare)	\$0.00	\$12330.99 2001	0	\$34220.00	
	000485	1991 Frink 3911	Active	\$240.00	\$6674.10 10.0	\$0.00	\$32101.80	(\$545.38)
		Equip-Attach-Snow-Plow-11'	Hadlock Shop	\$0.00	\$12330.99 2001	0	\$43220.00	
	000502	Ultrasorb	Active	\$1000.00	\$22163.68 #Error	\$0.00	\$313778.69	#Error
		Equip-Stationary-Other	Hadlock Shop	\$0.00	#Error #Error	0	\$346080.00	#Error
	000504	1992 Swenson SA	Active	\$0.00	\$1731.20 5.0	\$0.00	\$3592.88	\$162.90
		Equip-Attach-Snow-SpreaderTailgate	Quilcene Shop (Spare)	\$0.00	\$3074.34 1998	0	\$6657.00	
	000513	1993 Frink 3911	Active	\$240.00	\$7654.61 10.0	\$0.00	\$43526.79	(\$9892.31)
		Equip-Attach-Snow-Plow-11'	Hadlock Shop	\$0.00	\$13593.40 2003	0	\$46462.42	
	000521	1993 Walton AR1010	Active	\$100.00	\$3234.00 10.0	\$0.00	\$20040.29	\$3482.03
		Trailer-Flatbed >10,001GVW	Hadlock Shop	\$12.62	\$5743.08 2003	0	\$28942.00	
	000525	Motorola Radios	Active	\$1075.00	\$1.00 0.0	\$0.00	\$72945.69	\$3160.19
		Equip-Stationary-Other	Hadlock Shop	\$0.00	\$1.22 2012	0	\$76107.00	
	000547	1994	Active	\$25.00	\$2546.44 10.0	\$0.00	\$516.10	\$1782.65
		Equip-PW-Pavement-PavementSaw	Hadlock Shop	\$19.00	\$4433.41 2004	0	\$6477.52	
	000591	1995 Swenson EV100-15-54	Active 2nd life	\$200.00	\$22274.06 15.0	\$0.00	\$34649.96	(\$26896.84)
		Equip-Attach-Snow-Spreaderinsert	Hadlock Shop	\$100.00	\$38019.29 2010	0	\$43545.00	
	000603	1996 Tenco TC132TE	Active	\$240.00	\$8020.87 10.0	\$0.00	\$25911.04	(\$811.22)

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	Equip-Attach-Snow-Plow-11'	Quilcene Shop	\$0.00	\$13422.27	2006	0	\$37720.00	
000606	1996 Swenson EV100	Active	\$1500.00	\$11561.17	15.0	\$0.00	\$51578.27	\$7934.86
	Equip-Attach-Snow-SpreaderInsert	Hadlock Shop	\$1300.00	\$19346.67	2011	0	\$77703.68	
000623	1997 Onan 40DGB	Active	\$360.00	\$24443.67	31.5	\$538.03	\$15906.45	\$5188.65
	Equip-Stationary-Generator <100kW	Hadlock Shop	\$250.00	\$45611.23	2029	216.5	\$64800.00	\$19004.52
000644	1999 Frink 3911	Active	\$315.00	\$8869.15	10.0	\$0.00	\$32687.89	\$8296.55
	Equip-Attach-Snow-Plow-11'	Hadlock Shop	\$21.39	\$13985.76	2009	0	\$54083.28	
000663	2000 Northend 2-axle	Active	\$150.00	\$28338.66	15.0	\$0.00	\$32535.89	\$8860.06
	Trailer-Dump->1Q,001GVW	Hah Shop	\$0.00	\$43810.99	2015	0	\$82373.07	
000664	2000 Northend 2-axle	Active	\$150.00	\$28338.66	15.0	\$0.00	\$36405.67	\$5132.27
	Trailer-Dump->1Q,001GVW	Hadlock Shop	\$0.00	\$43810.99	2015	0	\$82515.06	
000667	2000 Layton PTS05	Active	\$150.00	\$8199.30	10.0	\$0.00	\$13192.49	\$9244.91
	Trailer-Flatbed-<6000GVW	Hadlock Shop	\$36.55	\$12675.95	2010	0	\$34293.42	
000668	2000 Patch King PK30H	Active	\$200.00	\$23372.08	10.0	\$0.00	\$16208.54	\$12426.92
	Equip-Attach-Other	Hadlock Shop	\$80.43	\$36132.76	2010	0	\$62431.01	
000671	2000 Swenson SA	Active	\$0.00	\$2152.45	5.0	\$0.00	\$4757.88	\$940.16
	Equip-Attach-Snow-SpreaderTailgate	Quilcene Shop (Spare)	\$0.00	\$3327.64	2005	0	\$8810.44	
000715	2004 Trail King TK110HDG	Active	\$550.00	\$47972.32	15.0	\$0.00	\$68120.84	(\$425.22)
	Trailer-Semi-Flatbed	Hadlock Shop	\$355.00	\$69886.61	2018	0	\$132785.00	
000722	2004 Frink 3910	Active	\$200.00	\$7085.05	10.0	\$0.00	\$26770.76	\$6202.41
	Equip-Attach-Snow-Plow-10'	Hadlock Shop	\$0.00	\$10321.58	2013	0	\$42586.24	
000732	2004 Toyota 7FGU30	Active	\$250.00	\$27390.83	24.5	\$0.00	\$50053.56	(\$16510.50)
	Equip-MaterialHndl Forklift	Hadlock Shop	\$29.21	\$44494.81	2028	0	\$75298.79	(\$7234.35)
000766	2007 Monroe MV-180-B4-S6-WA	Active	\$400.00	\$14374.08	15.0	\$0.00	\$20748.42	\$2162.08
	Equip-Attach-Snow-SpreaderInsert	Hadlock Shop	\$200.00	\$19732.53	2021	0	\$41205.63	
000773	2007 Olympic 20TDI-2	Active	\$550.00	\$19833.95	15.0	\$0.00	\$36198.23	(\$13103.72)
	Trailer-Tiltbed->10,001GVW	Hadlock Shop	\$263.84	\$26693.89	2022	0	\$47805.00	(\$12907.00)
000783	1999 PB 220-PT	Active	\$70.00	\$7588.00	10.0	\$0.00	\$7513.79	\$5697.81
	Equip-VehMtd-TarPot	Hadlock Shop	\$10.00	\$10012.20	2018	0	\$22465.00	
000825	2013 Monroe MV-120-7B	Active	\$208.00	\$17963.20	15.0	\$0.00	\$12217.52	(\$10464.31)
	Equip-Attach-Snow-SpreaderInsert	Hadlock Shop	\$23.07	\$24176.10	2027	0	\$24128.00	(\$4048.28)
000836	2013 Bomag	Active	\$41.00	\$1757.63	5.0	\$0.00	\$1546.20	\$378.03
	Equip-Other-PortableTool-Powered	Hadlock Shop	\$25.00	\$2100.53	2018	0	\$3849.00	
000837	2013 Bomag	Active	\$85.00	\$2934.82	5.0	\$0.00	\$1331.30	(\$503.20)

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000861	2014 Liftmoore L-8	Active	\$0.00	\$7506.98	20.0	\$0.00	\$1368.78	\$0.00	\$4042.00
000875	Equip Vehicle-Utility-Other	Hadlock Shop	\$3725.24	2034		\$0.00			
000876	2015 Flink HG085184540004	Active	\$238.00	\$16506.96	20.0	\$0.00	\$20471.39	\$0.00	
000878	2015 Flink 11PA48CT	Active	\$350.00	\$16178.87	20.0	\$0.00	\$21971.10	\$0.00	
000879	2015 Flink HG145782540002	Active	\$269.00	\$21835.58	20.0	\$0.00	\$35352.29	\$0.00	
000881	2015 Olympic 30TD1-35C	Active	\$300.00	\$32771.83	15.0	\$0.00	\$16212.06	\$0.00	
000889	2015 Eagle EF87121A2	Active	\$100.00	\$5453.45	15.0	\$0.00	\$11685.00	\$0.00	
000898	2015 Ace Roto Mold V10500-2800	Active	\$125.00	\$9378.06	15.0	\$0.00	\$10611.99	\$0.00	
000899	2015 Olympic 30TD1-35C	Active	\$300.00	\$32771.83	15.0	\$0.00	\$10425.47	\$0.00	
000904	2014 Caterpillar A26B	Active	\$70.00	\$3706.00	8.0	\$0.00	\$861.52	\$0.00	
000913	2017 Ford Explorer Interic	Active	\$800.00	\$60981.56	7.0	\$9740.11	\$24746.18		
000927	2018 Ford F250	Active	\$1550.00	\$46692.15	10.0	\$15307.95	\$19881.17		
000932	2017 Shark HPB353007A	Active	\$83.00	\$4310.95	5.0	\$0.00	\$1142.55	\$0.00	
000937	2017 Conquest AP450-HDE 18'	Active	\$356.00	\$15750.50	10.0	\$0.00	\$12985.91	\$0.00	
000939	2017 Steel Inc. Express Snow Pu	Active	\$140.00	\$1962.00	10.0	\$0.00	\$15411.71	\$0.00	
000942	2018 Buffalo Mega BT	Active	\$417.00	\$15429.48	5.0	\$867.46	\$6774.70		
000953	2018 Flink Spreader HG14578	Active	\$310.00	\$21835.58	15.0	\$0.00	\$4698.72	\$0.00	

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Regal Firm Portion: The amount of the periodic rental rate (monthly or hourly) that is allocated for the replacement premium, the incremental cost of the asset's replacement due to inflation and technology increases LTD +/- Paid: To date, the amount the E&B Fund has made/(lost) on the asset assuming it was sold for 10% of its acquisition cost and repaired for its estimated replacement cost. Proj EOL +/- Paid: If the asset has not reached the end of its estimated life, the amount the E&B Fund will make/(lose) on the asset during its entire life assuming costs and revenues per month remain constant for the remaining months of estimated life.

	Equip-Attach-Snow-SpreaderInsert	Hadlock Shop	\$55.00	\$29387.82	2034	0	\$10850.00	\$5361.34
000954	2018 Flink Spreader HG14578	Active	\$310.00	\$23634.08	15.0	\$0.00	\$3347.92	(\$21942.87)
	Equip-Attach-Snow-SpreaderInsert	Hadlock Shop	\$55.00	\$31808.36	2034	0	\$10850.00	\$10271.94
000963	2018 Flink H6085184540007	Active	\$255.00	\$16507.40	15.0	\$0.00	\$6507.84	(\$30738.03)
	Equip-Attach-Snow-SpreaderInsert	Hadlock Shop	\$82.54	\$22216.79	2034	0	(\$3664.14)	(\$68749.11)
000964	2019 FORD F250	Active	\$1200.00	\$37649.49	10.0	\$9957.95	\$13767.93	(\$28655.45)
	C1-Pickup-3/4Ton-4WD	Take-home vehicle (Tom Borges)	\$68.71	\$45894.52	2029	3552.5	\$37200.00	\$6867.23
000969	2019 MB-Co TKH-TR	Active	\$380.00	\$13771.29	10.0	\$0.00	\$11052.88	(\$14682.88)
	Equip-Attach-Construction-Other	Hoh Shop	\$25.00	\$16787.13	2029	0	\$11780.00	(\$12765.92)
000971	2019 FLINK 201	Active	\$270.00	\$16178.87	20.0	\$0.00	\$9037.89	(\$22550.95)
	Equip-Attach-Snow-Plow-11'	Hadlock Shop	\$32.76	\$24040.95	2039	0	\$8910.00	(\$23325.82)
000972	2019 Auto Flagger AF-54	Active	\$375.00	\$14646.88	5.0	\$0.00	\$6281.18	(\$10237.83)
	Equip-TrailerMtd-Utility-Other	Hadlock Shop (Flaggers)	\$28.76	\$16171.34	2024	0	\$10750.00	(\$6057.32)
000973	2019 Auto Flagger AF-54	Active	\$375.00	\$16580.37	5.0	\$0.00	\$2111.12	(\$8101.88)
	Equip-TrailerMtd-Utility-Other	Hadlock Shop (Flaggers)	\$28.76	\$18306.07	2024	0	\$10723.27	(\$1268.39)
000985	2020 Autoflagger AF-54	Active	\$375.00	\$15512.88	5.0	\$0.00	\$2457.95	(\$10534.14)
	Equip-TrailerMtd-Utility-Other	Hoh Shop (Flaggers)	\$26.91	\$17127.47	2025	0	\$7500.00	(\$1825.14)
000986	2020 Autoflagger AF-54	Active	\$375.00	\$15512.88	5.0	\$0.00	\$1295.96	(\$9372.15)
	Equip-TrailerMtd-Utility-Other	Hoh Shop (Flaggers)	\$26.91	\$17127.47	2025	0	\$7500.00	\$1343.92
000987	2020 Autoflagger AF-54	Active	\$375.00	\$15512.88	5.0	\$0.00	\$4163.81	(\$12240.00)
	Equip-TrailerMtd-Utility-Other	Hadlock Shop (Flaggers)	\$26.91	\$17127.47	2025	0	\$7500.00	(\$6477.49)
000988	2020 Autoflagger AF-54	Active	\$375.00	\$15512.88	5.0	\$0.00	\$1377.46	(\$9453.65)
	Equip-TrailerMtd-Utility-Other	Hadlock Shop (Flaggers)	\$26.91	\$17127.47	2025	0	\$7500.00	\$1121.65
000989	2020 Kohler LORESV	Active	\$90.00	\$6183.57	10.0	\$0.00	\$0.00	(\$5119.38)
	Equip-Stationary-Generator-<100kW	Quilcene Shop	\$11.28	\$7537.74	2030	0	\$1800.00	\$2898.80
000990	2020 Caterpillar HMF210	Active	\$485.00	\$12739.92	5.0	\$0.00	\$4350.22	(\$8412.13)
	Equip-Attach-Grounds-BrushCutter	Hadlock Shop	\$22.10	\$14065.90	2025	0	\$8730.00	(\$278.25)

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Monthly rent for this department/division:

\$20583.00

Rep: Premium Portion: The amount of the periodic rental rate (monthly or hourly) that is allocated for the replacement premium: the incremental cost of the asset's replacement due to inflation and technology increases.
LTD +/- Paid: To date, the amount the EBRF Fund has made/(lost) on the asset assuming it was sold for 10% of its acquisition cost and replaced for its Estimated Replacement Cost.
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Summary of Hourly and Hybrid Rental Rates

Assets owned by the ER&R fund and rented to selected department(s) hourly or with an hourly job rate

Dept/Division	Unit #	Year Make Model Category	Status Parking Location	Rate Billed Rate Period	Hourly Job Rate Repl Prem Portion	Acq Cost Est Repl Cost	Est Life Repl year	LTD Fuel Cost LTD Gallons	LTD Maint/Rep LTD Rent Paid	LTD +/- Paid Proj EOL +/- Paid
180000010 County Roads	000400	1989 Caterpillar D4C	Active	\$800.00	\$150.00	\$44885.28	20.0	\$5961.45	\$91679.74	\$123.02
		Equip Tracked Dozer	Hadlock Shop	Month	\$545.73	\$86279.89	2009	2132.1	\$179555.58	\$123.02
	000549	1994 Hamm GRW5	Active	\$70.00	\$200.00	\$43749.28	15.0	\$3696.26	\$38910.06	\$141.75
		Equip PW Roller Rubber	Hadlock Shop	Month		\$76168.56	2009	1290.1	\$114541.70	\$141.75
	000551	1994 Hamm GRW5	Active	\$70.00	\$200.00	\$43749.28	15.0	\$3506.06	\$49885.03	(\$5536.25)
		Equip PW Roller Rubber	Hadlock Shop	Month		\$76168.56	2009	1261.3	\$119648.47	(\$5536.25)
	000610	1996 International F2674	Active	\$2150.00	\$32.00	\$106379.66	15.0	\$17509.29	\$121749.24	\$2321.73
		C8 StraightTruck Tanker	Hadlock Shop	Month	\$1000.00	\$174527.11	2012	5993.4	\$305469.40	\$2321.73
	000619	1997 Case 621B	Active	\$1650.00	\$250.00	\$92089.54	22.3	\$7564.55	\$37706.96	\$29596.78
		Equip Wheeled Artic'd loader 2 4yd	Hoh Shop	Month	\$500.00	\$151082.65	2019	2512.43	\$216741.99	\$29596.78
	000652	2000 International 4900	Active	\$1100.00	\$150.00	\$110786.16	15.0	\$13191.36	\$109038.19	(\$12114.13)
		C8 StraightTruck PW AsphaltDistrib	Hadlock Shop	Month	\$600.64	\$174698.61	2014	4693.42	\$273735.42	(\$12114.13)
	000669	2000 Layton F525	Active	\$565.00	\$250.00	\$28190.51	15.0	\$0.00	\$59593.30	(\$7420.43)
		Equip PW Paver Wheeled	Hadlock Shop	Month	\$315.00	\$43581.96	2015	0	\$92935.77	(\$7420.43)
	000670	2000 Case 621C	Active	\$800.00	\$250.00	\$100095.54	20.0	\$14030.75	\$76891.87	(\$9420.58)
		Equip Wheeled Artic'd loader 2 4yd	Hadlock Shop	Month	\$404.00	\$154745.67	2020	4857.9	\$226238.16	(\$9420.58)
	000672	2000 Aquatech S1600P	Active	\$575.00	\$25.00	\$33192.45	7.0	\$1090.12	\$37643.43	\$15745.84
		Equip TrailerMtd Sewer JetRidders	Hadlock Shop	Month	\$418.47	\$51314.85	2007	361.4	\$102475.00	\$15745.84
	000673	2001 International 2674	Active	\$2495.00	\$10.00	\$103284.23	15.0	\$108333.35	\$249326.11	\$83446.82
		C8 StraightTruck DumpBed 2 axle	Hadlock Shop	Month	\$6.03	\$156544.43	2016	37521.26	\$587322.29	\$83446.82
	000682	2001 Ingersoll Rand D074	Active	\$800.00	\$32.00	\$31280.00	10.0	\$2332.41	\$47287.06	(\$5126.55)
		Equip PW Roller Steel	Hadlock Shop	Month	\$600.00	\$47410.04	2011	868.3	\$88774.96	(\$5126.55)
	000717	2004 International 7600	Active	\$850.00	\$150.00	\$145632.65	15.0	\$17857.04	\$124944.58	(\$21344.18)
		C8 StraightTruck PW AsphaltDistrib	Hadlock Shop	Month	\$475.00	\$212159.27	2018	6184.58	\$319053.45	(\$21344.18)
	000725	2004 John Deere 410G	Active	\$580.00	\$5.00	\$79901.63	12.0	\$29522.90	\$90616.74	\$42287.44
		Equip Wheeled Backhoe loader Heavy	Hoh Shop	Month	\$0.00	\$114119.20	2016	10136.5	\$268556.12	\$42287.44
	000748	2005 Ingersoll Rand SD77DX	Active 2nd life	\$270.00	\$5.00	\$72944.00	10.0	\$13043.35	\$39472.11	\$25657.02
		Equip PW Roller Steel	Hoh Shop	Month	\$0.00	\$102139.21	2015	4233	\$173017.29	\$25657.02
	000758	2007 International 7600	Active	\$2500.00	\$44.00	\$122976.70	15.0	\$136387.03	\$248231.03	\$100957.99
		C8 StraightTruck DumpBed 2 axle	Hoh Shop	Month	\$750.00	\$168820.66	2021	46666.53	\$642099.04	\$100957.99

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000785	2008 John Deere 410J	Active	\$900.00	\$5.00	\$106239.93	12.0	\$43485.98	\$93689.32	\$65026.53
	Equip-Wheeled-BackhoeLoader-Heavy	Quilcene Shop	Month	\$0.00	\$140181.33	2020	14636.8	\$331759.16	\$65026.53
000795	2009 Leeboy 3000	Active	\$1271.00	\$100.00	\$188464.24	20.0	\$11732.69	\$133111.78	(\$68252.68)
	Equip-MaterialHndl-MaterialLoader	Hadlock Shop	Month	\$43.39	\$280047.95	2029	3883.7	\$337793.31	\$39497.97
000801	2011 Ford F450	Active	\$1900.00	\$10.00	\$30668.38	8.0	\$71280.17	\$51099.37	\$42198.68
	C3-StraightTruck-FlatBed	Hadlock Shop (TCS)	Month	\$510.00	\$38894.92	2018	24349.04	\$200406.30	\$42198.68
000812	2011 Brush Bandit 250XP	Active	\$1150.00	\$20.00	\$46001.77	8.0	\$20568.83	\$46764.12	\$20636.31
	Equip-Grounds-WoodChipper	Hoh Shop	Month	\$450.00	\$57197.42	2019	6004.3	\$140566.50	\$20636.31
000814	2011 Elgin Cross-wind I	Active	\$3722.00	\$75.00	\$201341.36	10.0	\$52640.15	\$169737.67	\$70593.19
	C7-StraightTruck-PW-SweeperAir	Hadlock Shop	Month	\$15.50	\$250342.67	2021	18114.9	\$522679.50	\$70593.19
000827	2012 Rosco Challenger 6	Active	\$1650.00	\$10.00	\$73466.00	8.0	\$16699.80	\$178760.53	\$23711.63
	Equip-PW-Sweeper-Riding	Hadlock Shop	Month	\$20.00	\$89554.64	2020	6065.1	\$300880.00	\$23711.63
000829	2013 Ford F250	Active	\$885.00	\$7.00	\$22266.65	8.0	\$28967.04	\$44648.79	(\$2419.87)
	C1-Pickup-3/4Ton-2WD	Hadlock Shop (Flagger)	Month	\$300.00	\$26610.71	2021	10767.34	\$95580.00	(\$2419.87)
000830	2013 Ford F250	Active	\$885.00	\$7.00	\$22287.41	8.0	\$26976.11	\$41957.69	\$2239.42
	C1-Pickup-3/4Ton-2WD	Hoh Shop (Flagger)	Month	\$300.00	\$26635.52	2021	8710.79	\$95580.00	\$2239.42
000857	2014 New Holland T6.155	Active	\$2000.00	\$100.00	\$70538.84	11.0	\$26695.50	\$123909.36	(\$56957.16)
	Equip-Grounds-UtityTractor->100hp	Hadlock Shop	Month	\$118.48	\$87706.18	2025	10595	\$174300.00	(\$47728.52)
000858	2014 US Mower 135MM23HDG	Active	\$1000.00	\$15.00	\$63534.92	11.0	\$0.00	\$46537.15	(\$71981.35)
	Equip-Attach-Grounds-BrushCutter	Hadlock Shop	Month	\$185.04	\$78997.69	2025	0	\$97200.00	\$45.98
000867	2015 New Holland T4.85	Active	\$800.00	\$5.00	\$45820.94	8.0	\$12471.64	\$34091.20	\$45957.04
	Equip-Grounds-UtityTractor-70-100hp	Hadlock Shop	Month	\$65.00	\$53686.53	2023	5270.7	\$141624.32	\$60846.19
000868	2015 US Mower H560FSM	Active	\$350.00	\$5.00	\$26651.59	8.0	\$0.00	\$38231.35	\$22225.36
	Equip-Attach-Grounds-	Hadlock Shop	Month	\$25.00	\$31226.59	2023	0	\$89018.14	\$32630.32
000869	2015 Caterpillar 140M3	Active	\$2700.00	\$41.00	\$262159.39	20.0	\$31665.54	\$81618.13	(\$269448.79)
	Equip-Wheeled-Grader	Hoh Shop	Month	\$461.59	\$389555.06	2035	11661.1	\$207174.00	(\$95081.04)
000874	2015 Freightliner 108SD	Active	\$1985.00	\$38.50	\$148925.65	15.0	\$19746.97	\$65602.09	(\$133740.81)
	C8-StraightTruck-DumpBed-1-axle	Quilcene Shop	Month	\$185.01	\$200434.32	2031	7804.2	\$137150.00	(\$54215.43)
000877	2015 Freightliner 114SD	Active	\$3000.00	\$44.50	\$191654.99	15.0	\$31922.26	\$86160.25	(\$149859.39)
	C8-StraightTruck-DumpBed-2-axle	Hoh Shop	Month	\$368.26	\$257942.38	2031	11330.9	\$207000.00	(\$6818.21)
000882	2015 Caterpillar 430F2	Active	\$1400.00	\$38.00	\$126119.54	15.0	\$12918.39	\$36826.94	(\$86851.67)
	Equip-Wheeled-BackhoeLoader-Heavy	Hadlock Shop	Month	\$234.44	\$169740.30	2030	5248.1	\$120022.00	\$7154.78
000891	2014 Caterpillar 938K	Active	\$1200.00	\$95.00	\$211580.99	25.0	\$4993.32	\$10257.99	(\$239034.25)
	Equip-Wheeled-Artic'dLoader-2-4yd	Quilcene Shop	Month	\$407.74	\$347121.04	2040	1907.2	\$102180.00	(\$15503.33)

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000892	2015 New Holland T6.155	Active	\$1990.00	\$26.00	\$76823.53	8.0	\$18085.80	\$54061.33	(\$775.79)
	Equip-Grounds UtilityTractor >100hp	Quilcene Shop	Month	\$284.80	\$90011.01	2023	6956.8	\$153700.00	\$11997.55
000893	2015 US Mower 135MM23-GG	Active	\$250.00	\$2.50	\$63534.92	8.0	\$0.00	\$11506.13	\$18006.08
	Equip-Attach-Grounds-BrushCutter	Quilcene Shop	Month	\$35.00	\$74441.29	2023	0	\$97600.00	\$33949.39
000900	2016 Morbark M15RX	Active	\$800.00	\$20.00	\$69518.02	7.0	\$7144.89	\$34023.68	(\$17271.12)
	Equip-Grounds-WoodChipper	Hadlock Shop	Month	\$90.00	\$79854.35	2023	2641.2	\$96800.00	(\$1009.63)
000901	2015 New Holland T4.85	Active	\$1200.00	\$5.00	\$49584.50	8.0	\$9774.49	\$44897.28	(\$14209.46)
	Equip-Grounds UtilityTractor 70-100hp	Quilcene Shop	Month	\$250.00	\$58096.14	2023	4031.5	\$93600.00	(\$3965.19)
000902	2015 US Mower HS-60FSM	Active	\$725.00	\$5.00	\$26208.86	8.0	\$0.00	\$24506.54	\$5386.49
	Equip-Attach-Grounds-	Quilcene Shop	Month	\$30.39	\$30707.86	2024	0	\$57980.00	\$15338.06
000906	2012 Rosco SweepPro	Active	\$950.00	\$25.00	\$29162.00	7.0	\$10448.13	\$95188.96	\$96901.14
	Equip-PW-Sweeper-Riding	Hah Shop	Month	\$0.00	\$33497.97	2023	3961.9	\$233120.00	\$126897.12
000908	2017 Ford F250	Active	\$1000.00	\$6.38	\$34280.20	8.0	\$12217.69	\$35021.58	(\$19945.97)
	C1-Pickup-3/4Ton-4WD	Quilcene Shop (Flaggers)	Month	\$61.30	\$40164.72	2024	4520.6	\$64030.00	(\$12313.82)
000909	2017 Ford F250	Active	\$1000.00	\$20.00	\$34280.20	8.0	\$18670.99	\$40880.95	(\$35138.64)
	C1-Pickup-3/4Ton-4WD	Hadlock Shop (Flaggers)	Month	\$61.30	\$40164.72	2024	6856.79	\$61150.00	(\$34412.25)
000910	2016 Ford F150	Active	\$875.00	\$20.00	\$32603.63	8.0	\$13635.10	\$34573.55	(\$33528.64)
	C1-Pickup-HalfTon-4WD	Hadlock Shop (Hadlock Shop)	Month	\$57.33	\$38200.35	2024	4918.58	\$49620.00	(\$32917.75)
000917	2017 Ford F450	Active	\$1140.68	\$25.00	\$39697.37	10.0	\$34232.20	\$38681.41	(\$54221.15)
	C5-StraightTruck-FlatBed	Hadlock Shop (Dennis Marquez)	Month	\$155.25	\$48390.87	2027	12106.42	\$63113.60	(\$64021.16)
000918	2017 Caterpillar CS44B	Active	\$1100.00	\$86.00	\$122403.48	15.0	\$3845.37	\$5923.94	(\$96267.93)
	Equip-PW-Roller-Steel	Hadlock Shop	Month	\$235.00	\$164738.97	2032	1410.9	\$66000.00	\$13428.01
000919	2017 Freightliner M2 106	Active	\$2870.00	\$51.00	\$293084.65	10.0	\$7114.97	\$50588.17	(\$243936.23)
	C8-StraightTruck-Utility-InsAerial	Hadlock Shop	Month	\$535.00	\$357268.55	2028	2599.2	\$141727.00	(\$126302.82)
000920	2017 Ford F250	Active	\$850.00	\$6.38	\$36821.44	8.0	\$20715.39	\$29823.16	(\$40698.59)
	C1-Pickup-3/4Ton-4WD	Take home vehicle (Mike)	Month	\$61.30	\$43142.19	2025	7466.86	\$49300.00	(\$41475.31)
000921	2017 Ford F250	Active	\$850.00	\$6.38	\$34280.20	8.0	\$16941.03	\$44403.55	(\$48825.94)
	C1-Pickup-3/4Ton-4WD	Hadlock Shop (Flaggers)	Month	\$61.30	\$40164.72	2025	6135.9	\$49255.34	(\$56407.33)
000925	2017 New Holland T4.90	Active	\$1130.00	\$25.00	\$54126.14	8.0	\$10142.28	\$26540.59	(\$43837.66)
	Equip-Grounds UtilityTractor 70-100hp	Hadlock Shop	Month	\$97.00	\$63417.40	2026	4050.5	\$50850.00	(\$29067.67)
000926	2017 US Mower HS-60FSM-XHD4VB	Active	\$970.00	\$21.00	\$47705.75	8.0	\$0.00	\$2549.77	(\$10024.08)
	Equip-Attach-Grounds-MowerDeck	Hadlock Shop	Month	\$85.00	\$55894.89	2026	0	\$43650.00	\$36556.18
000933	2010 Volvo ET 16	Active	\$1178.00	\$50.00	\$49005.00	20.0	\$6820.79	\$16651.62	(\$30106.76)
	C8-SemiTruck-Conventional	Hadlock Shop	Month	\$102.20	\$72818.85	2037	2610.76	\$61284.00	\$103303.94

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000944	2017 Freightliner 114SD	Active	\$2000.00	\$45.00	\$196451.00	20.0	\$19893.71	\$28528.46	(\$226210.42)
	<i>C8-StraightTruck-Dumped-2-axle</i>	<i>Quilcene Shop</i>	<i>Month</i>	<i>\$176.24</i>	<i>\$291915.85</i>	<i>2038</i>	<i>7056.05</i>	<i>\$94482.50</i>	<i>(\$15189.84)</i>
000948	2018 Ford F550	Active	\$1350.00	\$15.00	\$98300.37	15.0	\$15739.41	\$32701.92	(\$116040.65)
	<i>C5-StraightTruck-FlatBed</i>	<i>Hoh Shop</i>	<i>Month</i>	<i>\$185.96</i>	<i>\$132299.36</i>	<i>2033</i>	<i>5160.95</i>	<i>\$54870.00</i>	<i>(\$94917.88)</i>
000949	2018 Ford F550	Active	\$1300.00	\$10.00	\$104142.05	15.0	\$16315.32	\$46475.74	(\$140498.34)
	<i>C5-StraightTruck-FlatBed</i>	<i>Hadlock Shop</i>	<i>Month</i>	<i>\$171.15</i>	<i>\$140161.49</i>	<i>2033</i>	<i>5872.04</i>	<i>\$52040.00</i>	<i>(\$175823.25)</i>
000952	2017 Freightliner 114SD	Active	\$2400.00	\$45.00	\$196450.99	20.0	\$26666.18	\$67055.92	(\$266966.59)
	<i>C8-StraightTruck-Dumped-2-axle</i>	<i>Hadlock Shop</i>	<i>Month</i>	<i>\$400.00</i>	<i>\$291915.84</i>	<i>2038</i>	<i>9387.5</i>	<i>\$99026.25</i>	<i>(\$242666.18)</i>
000955	2018 Freightliner 114SD	Active	\$2400.00	\$45.00	\$198710.26	20.0	\$27629.78	\$45990.32	(\$251672.07)
	<i>C8-StraightTruck-Dumped-2-axle</i>	<i>Hadlock Shop</i>	<i>Month</i>	<i>\$402.00</i>	<i>\$295272.99</i>	<i>2038</i>	<i>10114.02</i>	<i>\$97350.00</i>	<i>(\$139802.54)</i>
000961	2018 Freightliner 108SD	Active	\$2150.00	\$38.50	\$161778.05	15.0	\$9692.52	\$24725.98	(\$178049.51)
	<i>C8-StraightTruck-Dumped-1-axle</i>	<i>Quilcene Shop</i>	<i>Month</i>	<i>\$270.00</i>	<i>\$217731.96</i>	<i>2034</i>	<i>3638.7</i>	<i>\$107923.14</i>	<i>\$146625.72</i>
000962	2018 Freightliner 108SD	Active	\$2150.00	\$38.50	\$161778.05	15.0	\$9526.70	\$18607.51	(\$148439.60)
	<i>C8-StraightTruck-Dumped-1-axle</i>	<i>Hadlock Shop</i>	<i>Month</i>	<i>\$270.00</i>	<i>\$217731.96</i>	<i>2034</i>	<i>3604</i>	<i>\$81248.76</i>	<i>\$50041.09</i>
000965	2019 FORD F650	Active	\$1750.00	\$10.00	\$115971.74	10.0	\$12231.49	\$44054.54	(\$186381.17)
	<i>C5-StraightTruck-FlatBed</i>	<i>Hadlock Shop (Tree crew)</i>	<i>Month</i>	<i>\$211.64</i>	<i>\$141368.90</i>	<i>2029</i>	<i>4291.72</i>	<i>(\$323.41)</i>	<i>(\$335624.24)</i>
000966	2019 CASE CX145D	Active	\$2050.00	\$15.00	\$195808.69	15.0	\$4101.75	\$10791.33	(\$207998.38)
	<i>Equip-Tracked-Excavator</i>	<i>Hadlock Shop</i>	<i>Month</i>	<i>\$376.24</i>	<i>\$263532.72</i>	<i>2034</i>	<i>1512.2</i>	<i>\$50846.55</i>	<i>(\$47842.01)</i>
000983	2020 Case CX80C	Active	\$1800.00	\$20.00	\$135593.04	10.0	\$5419.49	\$45917.33	(\$159864.68)
	<i>Equip-Tracked-Excavator</i>	<i>Hadlock Shop</i>	<i>Month</i>	<i>\$247.45</i>	<i>\$165287.16</i>	<i>2030</i>	<i>2099.6</i>	<i>\$43200.00</i>	<i>(\$192411.96)</i>
000984	2020 John Deere 325G Track	Active	\$900.00	\$7.00	\$62488.41	10.0	\$298.74	\$3981.05	(\$54403.97)
	<i>Equip-Tracked-SkidSteerLoader</i>	<i>Hadlock Shop</i>	<i>Month</i>	<i>\$84.04</i>	<i>\$76173.02</i>	<i>2030</i>	<i>125.1</i>	<i>\$19800.00</i>	<i>\$14731.51</i>
000995	2021 Ver-Mac PCMS548	Active	\$0.00	\$5.00	\$15941.25	10.0	\$0.00	\$1095.48	(\$17046.15)
	<i>Equip-TrailerMtd-Utility-Other</i>	<i>Hadlock Shop (ROADS)</i>	<i>Month</i>	<i>\$0.00</i>	<i>\$19432.29</i>	<i>2031</i>	<i>0</i>	<i>\$1887.50</i>	<i>(\$10527.22)</i>
000996	2021 Ver-Mac PCMS548	Active	\$0.00	\$5.00	\$15941.25	10.0	\$0.00	\$13.52	(\$14601.69)
	<i>Equip-TrailerMtd-Utility-Other</i>	<i>Hadlock Shop (ROADS)</i>	<i>Month</i>	<i>\$0.00</i>	<i>\$19432.29</i>	<i>2031</i>	<i>0</i>	<i>\$3250.00</i>	<i>\$12037.03</i>
000997	2021 Ver-Mac PCMS548	Active	\$0.00	\$5.00	\$15941.25	10.0	\$0.00	\$1074.01	(\$13712.18)
	<i>Equip-TrailerMtd-Utility-Other</i>	<i>Hadlock Shop (ROADS)</i>	<i>Month</i>	<i>\$0.00</i>	<i>\$19432.29</i>	<i>2031</i>	<i>0</i>	<i>\$5200.00</i>	<i>\$20247.89</i>
000998	2021 Ver-Mac PCMS548	Active	\$0.00	\$5.00	\$15941.25	10.0	\$0.00	\$13.51	(\$13976.68)
	<i>Equip-TrailerMtd-Utility-Other</i>	<i>Hadlock Shop (ROADS)</i>	<i>Month</i>	<i>\$0.00</i>	<i>\$19432.29</i>	<i>2031</i>	<i>0</i>	<i>\$3875.00</i>	<i>\$17806.35</i>
001006	2022 John Deere 672G	Active	\$2300.00	\$25.00	\$299911.71	20.0	\$2956.29	\$4210.72	(\$415928.86)
	<i>Equip-Wheeled-Grader</i>	<i>Hadlock Shop</i>	<i>Month</i>	<i>\$550.00</i>	<i>\$445653.02</i>	<i>2042</i>	<i>714</i>	<i>\$6900.00</i>	<i>(\$437022.65)</i>
001007	2021 Case CX80	Active	\$1800.00	\$20.00	\$150535.50	10.0	\$909.62	\$1552.16	(\$165510.16)
	<i>Equip-Tracked-Excavator</i>	<i>Hadlock Shop</i>	<i>Month</i>	<i>\$275.00</i>	<i>\$183501.93</i>	<i>2031</i>	<i>220.8</i>	<i>\$5400.00</i>	<i>(\$80301.78)</i>

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001010	2021 US Mower EX50HDR	Active		\$5.00	\$17623.93	5.0	\$0.00	\$1478.82	(\$19174.67)
	Equip-Attach-Grounds-BrushCutter	Hadlock Shop	Month	\$23.50	\$19458.24	2026	0	\$0.00	(\$32484.05)
001012	2022 US Mower EX50HDR	Active	\$0.00	\$5.00	\$19124.97	5.0	\$0.00	\$796.06	(\$19999.08)
	Equip-Attach-Grounds-BrushCutter	Hadlock Shop	Month	\$25.00	\$21115.51	2027	0	\$0.00	(\$43084.82)
Monthly rent for this department/division:				\$84736.68					
Total	Total monthly rent for this report:			\$84736.68					

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