



Public Works Budget Discussion



Public Works Overview



Roads Maintenance



Engineering Services



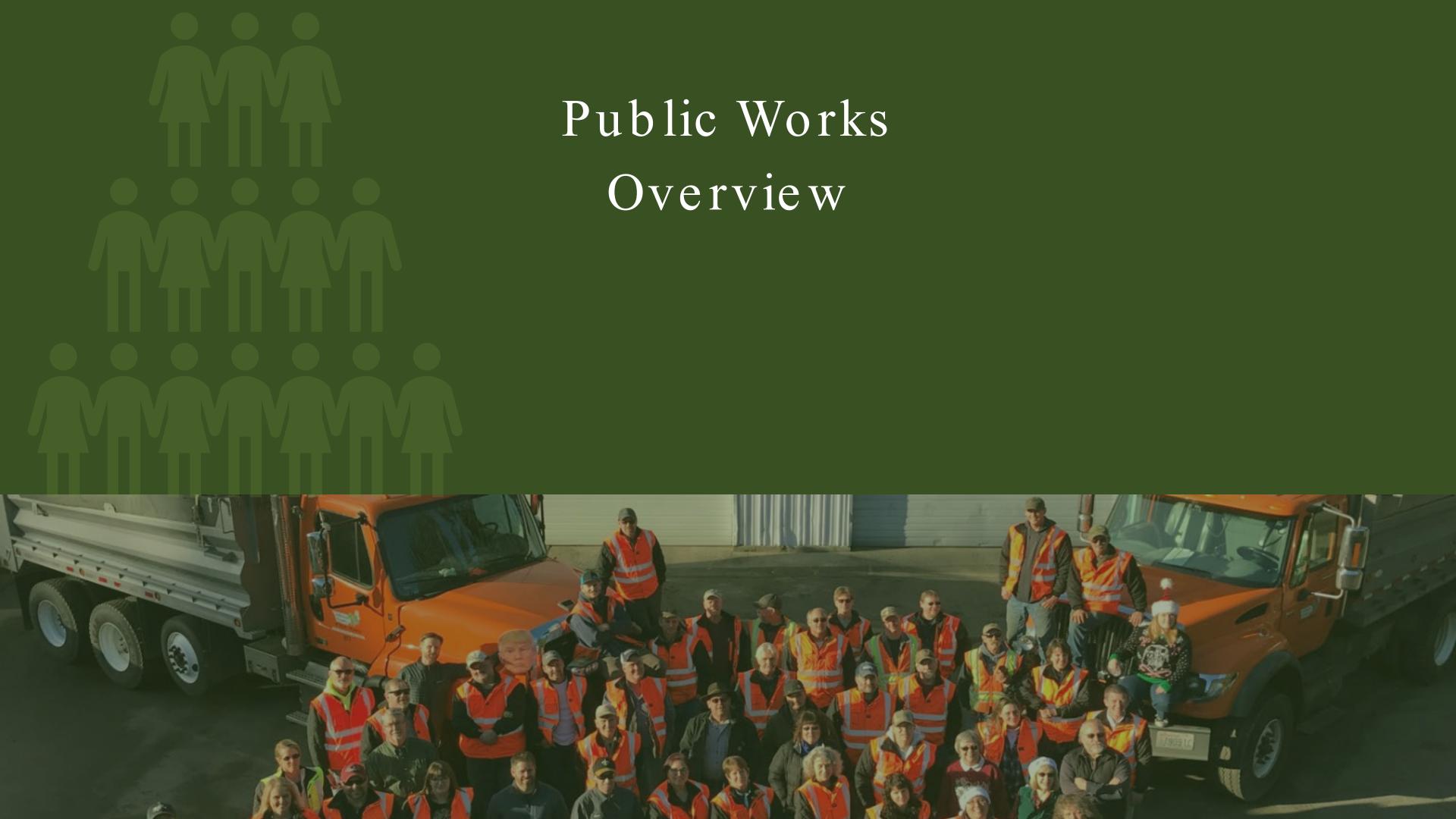
Parks and Recreation



Solid Waste



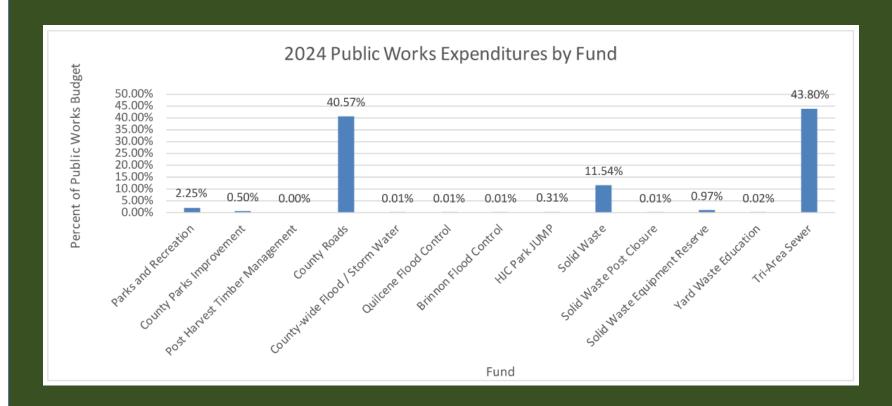
Sewer

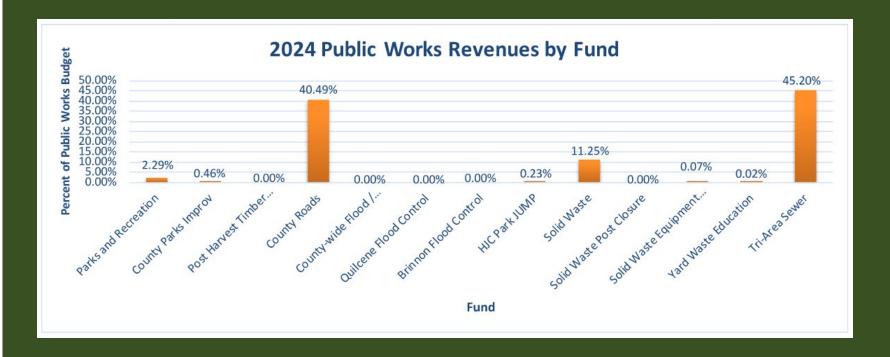


PUBLIC WORKS BUDGET SUMMARY:						
EXPENDITURES BY FUND:	2021	2022		2023	2024	2025
	Actual	Actual		Budget	Budget	Budget
Parks and Recreation	\$ 657,508	\$ 858,489	\$	906,785	\$ 1,021,778	\$ 1,042,168
County Parks Improvement	163,765	143,046		194,515	226,286	232,942
Post Harvest Timber Management	-	-		1,500	1,500	1,500
County Roads	7,623,313	10,518,911	1	1,856,540	18,430,371	14,528,270
County-wide Flood / Storm Water	-	-		2,574	2,500	3,208
Quilcene Flood Control	10,677	-		14,982	5,523	-
Brinnon Flood Control	-	-		13,875	5,000	2,933
HJC Park JUMP	41,551	1,309,666		12,565	140,000	5,000
Solid Waste	3,706,517	4,689,259		4,745,181	5,243,691	5,102,705
Solid Waste Post Closure	6,001	6,026		6,100	6,000	6,000
Solid Waste Equipment Reserve	26	395		600	440,000	140,000
Yard Waste Education	6,529	5,593		10,000	7,500	7,500
Tri-Area Sewer	1,082,972	1,424,041	1	0,463,787	19,894,678	7,932,239
Department Total	\$ 13,298,859	\$ 18,955,426	\$ 2	8,229,004	\$ 45,424,827	\$ 29,004,465

PUBLIC	WORKS	RUDGET	SUMMARY:
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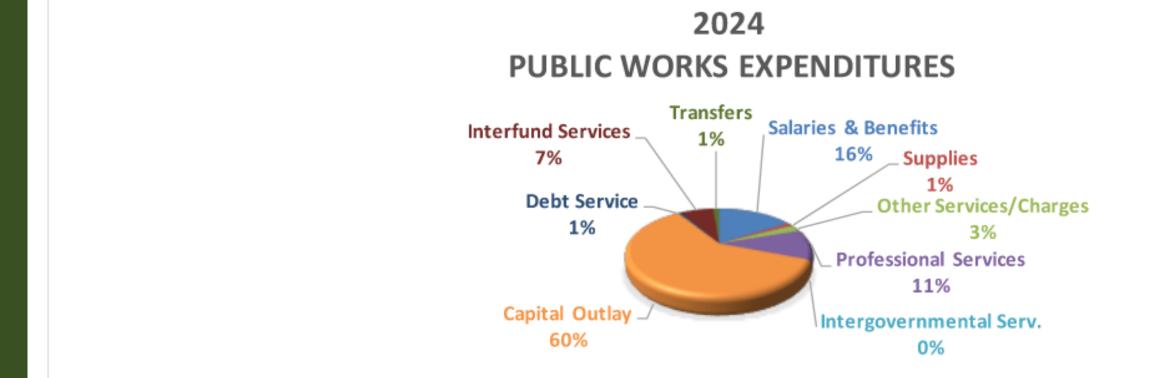
REVENUES BY FUND:		2021	2022		2023	2024	2025
		Actual	Actual		Budget	Budget	Budget
Parks and Recreation	\$	746,344	\$ 856,956	\$	862,059	\$ 1,005,309	\$ 1,009,309
County Parks Improvement		178,690	145,416		168,450	202,000	202,000
Post Harvest Timber Management		10	168		-	-	-
County Roads		7,709,324	10,100,345		11,582,153	17,789,488	13,416,832
County-wide Flood / Storm Water		-	-		-	-	-
Quilcene Flood Control		-	-		-	-	-
Brinnon Flood Control		-	-		-	-	-
HJC Park JUMP		318,327	1,082,381		-	100,000	-
Solid Waste		4,195,968	4,294,429		4,115,940	4,943,199	4,755,785
Solid Waste Post Closure		39	520		100	100	100
Solid Waste Equipment Reserve		914	14,999		2,000	30,000	30,000
Yard Waste Education		7,681	5,819		8,000	7,550	7,550
Tri-Area Sewer		1,172,555	1,304,405		12,307,435	19,857,703	7,927,290
Department Total	\$ 1	4,329,852	\$ 17,805,438	\$:	29,046,137	\$ 43,935,349	\$ 27,348,866



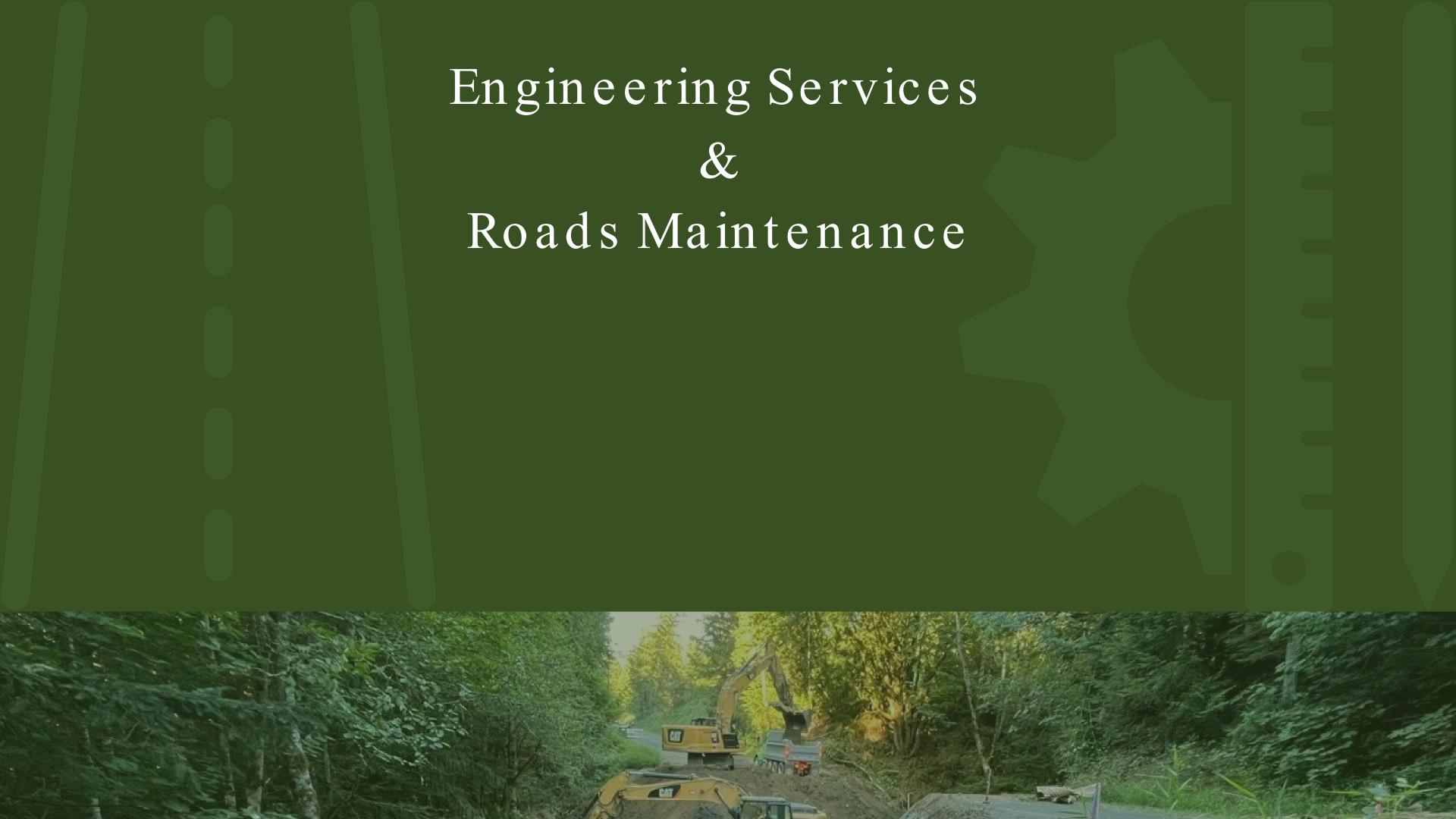


PUBLIC WORKS BUDGET EXPENDITURES BY TYPE:

					Percent		Percent
	2021	2022	2023	2024	Change	2025	Change
	Actual	Actual	Budget	Budget	23- '24	Budget	24-'25
Salaries & Benefits	\$ 5,140,610	\$ 5,824,766	\$ 6,113,847	\$ 7,311,683	19.59%	\$ 7,502,403	2.61%
Supplies	\$ 418,453	\$ 522,307	\$ 568,924	\$ 532,756	-6.36%	\$ 558,868	4.90%
Other Services/Charges	\$ 958,011	\$ 975,493	\$ 1,001,675	\$ 1,139,760	13.79%	\$ 1,025,250	-10.05%
Professional Services	\$ 2,953,705	\$ 3,957,760	\$ 4,767,375	\$ 5,053,041	5.99%	\$ 4,286,888	-15.16%
Intergovernmental Serv.	\$ -	\$ 1,829	\$ 18,000	\$ 15,000	-16.67%	\$ 15,000	0.00%
Capital Outlay	\$ 425,899	\$ 4,298,369	\$ 12,195,468	\$27,320,885	124.02%	\$11,636,834	-57.41%
Debt Service	\$ 274,113	\$ 268,592	\$ 268,362	\$ 314,131	17.05%	\$ 333,513	6.17%
Interfund Services	\$ 3,002,376	\$ 2,927,788	\$ 3,134,826	\$ 3,144,707	0.32%	\$ 3,352,602	6.61%
Transfers	\$ 125,692	\$ 178,522	\$ 160,527	\$ 592,864	269.32%	\$ 293,107	-50.56%
Department Total	\$13,298,859	\$18,955,426	\$ 28,229,004	\$45,424,827	60.92%	\$29,004,465	-36.15%



STAFFING:		Б.,	FTE's	,	2024	n		
	Dudget		Reallocat		2024	Budget	Total	
PUBLIC WORKS	Budget 2022	_	Between Funds	Base 2024	Adds (Dels)	Request 2024/2025	Total Change	Explanation for Add/Delete
Parks Maintenance	4.03	3.98	0.12	3.86	0.13	3.99	0.01	Increase .13 FTE Parks Clerk Hire
Memorial Field	0.68	0.70	(0.26)	0.96		0.96	0.26	
Recreation	2.19	2.17	(0.05)	2.22	0.50	2.72	0.55	Add .50 FTE Lead Recreation Supervisor
Total Parks & Recreation	6.90	6.85	(0.19)	7.04	0.63	7.67	0.82	
Roads Maintenance	32.53	32.52	(0.12)	32.64	0.74	33.38	0.86	Add .50 FTE Part Time Laborer / Increase .24 FTE Clerk Hire
								Operator III
Roads Administration	3.99	3.31	0.22	3.09	0.54	3.63	0.32	Increase .54 FTE Bookkeeper III
Roads Transportation	5.30	5.21	1.07	4.14	(0.24)	3.90	(1.31)	Delete .24 FTE Clerk Hire - ROW Rep
Operations Subtotal	41.82	41.04	1.17	39.87	1.04	40.91	(0.13)	
Roads Reimbursable -Other Agencies	0.21	0.21	-	0.21		0.21	-	
Roads Extraordinary Operations	-		-	-			-	
Roads Construction	4.27	4.52	(0.63)	5.15		5.15	0.63	
Programs Subtotal	4.48	4.73	(0.63)	5.36	-	5.36	0.63	
Total County Roads	46.30	45.77	0.54	45.23	1.04	46.27	0.50	
Parks Improvement	0.18	0.19	(0.11)	0.30		0.30	0.11	
Flood/Storm Water Fund	0.01	0.01	0.01	-			(0.01)	
Brinnon/Quilcene Flood Zones			-	-			-	
H.J. Carroll Park JUMP	0.38	0.02	0.02	-			(0.02)	
Post Harvest Timber			-	-			-	
								Add 1.0 FTE Engineer III, Add 1.0 FTE Engineer III-WWTP
Sewer Fund	1.76	2.15	(0.24)	2.39	3.00	5.39	3.24	Operator, Add 1.0 FTE Eng Tech III-Waste Water
								Reduce .54 FTE SW Laborer, Reduce 1.19 FTE Clerk Hire-SW
Solid Waste	11.07	11.13	0.02	11.11	1.82	12.93		Attendants, Add 3.0 FTE SW Operator I, Add .05 FTE
TOTAL BUBLIC WORKS TEE		((12	0.05		C 40	50.5¢		Operator III, Increase .50 FTE Bookkeeper II .
TOTAL PUBLIC WORKS FTE	66.60	66.12	0.05	66.07	6.49	72.56	6.44	
PW EMPLOYEES IN CS FUNDS	0.01	0.01	-				-	
Construction & Renovation	0.01	0.01	-	0.01		0.01	-	
Facilities Management	0.10	0.10		0.10		0.10	-	
Equipment Rental & Revolving	1.32	1.32	(0.05)			1.37	0.05	
Information Services	0.13	0.13	(0.05)	0.13		0.13	- 0.05	
TOTAL CENTRAL SERVICES FTE	1.56	1.56	 		- (10	1.61	0.05	
TOTAL FTE:	68.16	67.68	0.00	67.68	6.49	74.17	6.49	



EXPENDITURES:	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Request	2025 Request
Salaries/Benefits	357,428	429,601	577,649	472,404	708,796	712,573
Supplies	12,799	7,066	8,000	4,526	6,000	6,000
Professional Services	70,782	492,290	788,435	702,406	1,010,456	1,156,592
Other services/Charges	6,803	6,908	10,500	10,478	8,500	8,500
Intergovernmental Serv.		1,829	10,000	9,561	10,000	10,000
Land	165,793	68,289	58,749	44,383	55,000	34,375
Construction Outlay	38,809	2,387,034	2,916,894	1,680,472	9,078,468	4,686,014
Debt Service/Interest Payable				231	9,088	28,550
Interfund Services	402	162	1,000	512	500	500
Total Road Construction	\$ 652,816	\$ 3,393,179	\$ 4,371,227	\$ 2,924,973	\$10,886,808	\$ 6,643,104

REVENUE:	2021 Actual	2022 Actual	E	2023 Budget	Pi	2023 rojected		2024 equest	R	2025 lequest
Discretionary Funds	\$ 20,499	\$ 785,478	\$	(229,482)	\$	(570,717)	\$	296,715	\$	497,481
Operating Transfer from PIFF		-		95,660		-		255,660		
Transfer in from Capital Improvmnt		81,638		441,167		152,188		40,547		
Interfund Grant - ARPA Public Works Trust Fund Loan	246,286	_		480,630		152,770		100,000		
State & Federal Grants CAPP Funds		_		_		_		_		_
Construction/Capital Funds	386,031	2,526,063		3,583,252		3,190,732	1(0,193,886		6,145,623
Total Revenues	\$ 652,816	\$ 3,393,179	\$	4,371,227	\$	2,924,973	\$10	0,886,808	\$	6,643,104

EXPENDITURES:	2021 Actual	2022 Actual	2023 Budget	P	2023 rojected		2024 Request	F	2025 Request
Salaries/Benefits Supplies Professional Services Other services/Charges Intergovernmental Serv. Capital Outlay Interfund Services Total Road Maintenance	\$ 2,411,698 315,592 9,023 157,787 - 85,735 2,176,727 5,156,562	\$ 2,763,311 400,599 16,133 196,817 - 98,218 2,091,387 5,566,465	\$ 2,846,126 383,300 22,000 319,000 8,000 100,000 2,183,700 5,862,126	\$	2,786,840 345,331 37,736 467,694 11,028 194,675 2,468,797 6,312,101	\$	3,156,110 400,000 20,000 163,500 5,000 50,000 2,114,000 5,908,610	\$	3,244,863 425,000 20,000 168,500 5,000 50,000 2,314,000 6,227,363
	2021	2022	2023		2023		2024		2025
REVENUE:	Actual	Actual	Budget	P	roiected	F	Request	F	Request
Discretionary Funds State & Federal Grants CAPP Funds	\$ 4,921,835 234,727	\$ 5,263,532 3,576 302,933	\$ 5,662,126 200,000	\$	6,132,427 16,121 179,674	\$	5,708,610 200,000	\$	6,027,363 200,000
Total Revenues	\$ 5,156,562	\$ 5,570,041	\$ 5,862,126	\$	6,328,222	\$	5,908,610	\$	6,227,363

Total Road Fund

Ending Fund Balance \$ 4,611,981 \$ 4,193,415 \$ 3,919,028 \$ 4,182,879 \$ 3,541,996 \$ 2,430,558

Parks and Recreation
Parks Improvement
& JUMP! Playground



Parks Maintenance FTE vs Estimated Park Use Increase* 2009 2024 & 2025 % Change												
	2009 2024 & 2025 % Change laintenance FTE 4.26 4.95 16.4%											
Parks Maintenance FTE	4.26	4.95	16.4%									
Park Use Increase 2009 to 2022			201%									

Recreation Prog	ram FTE (Pre-Prop 1)
2009	2024 & 2025
4.10	2.22

Annual Recrea	tion Pro	ogram Productivity in 2022
		Per FTE
Programs	24	13.33
Participants	1,529	849
Participant Hours	61,813	34,341

Total Revenues

		2021		2022		2022		2022		2024		2025
EXPENDITURES:		2021 Actual		2022 Acual		2023 Budget	Di	2023 rojected	R	2024 Request	R	2025 Reguest
By Object		Actual		Acuai		buuget		Officien	Г,	request		equest
Salaries/Benefits	\$	406,735	\$	537,120	\$	537,235	\$	553,515	\$	621,465	\$	640,676
Supplies/Small Tools		37,254		47,678		89,500		78,361		69,300		69,700
Utilities		68,584		84,101		70,500		87,126		92,500		92,500
Other Services/Charges		44,666		83,297		83,350		101,486		98,050		98,050
Capital Outlay		100 260		10,515		126 200		112 402		140.462		141 242
Interfund Payments	ф.	100,269	đ	95,778	đ	126,200	ф	113,483	-¢	140,463	¢	141,242
Total Parks & Recreation	>	657,508	\$	858,489	\$	906,785	>	933,971	>	1,021,778	>	1,042,168
By Program												
Recreation	\$	187,643	\$	216,733	\$	252,254	\$	258,860	\$	275,573	\$	279,939
Memorial Field		100,261		140,585		117,239	\$	148,670		159,007		162,048
Parks Maintenance		369,604		501,171		537,292		526,441		587,198		600,181
Total Parks & Recreation	\$	657,508	\$	858,489	\$	906,785	\$	933,971	\$	1,021,778	\$	1,042,168
Ending Unreserved Fund Balance	\$	179,180	\$	177,647	\$	132,921	\$	121,095	\$	104,626	\$	71,767
Ending Reserved Fund Balance	\$	64,000	\$	64,000	\$	64,000	\$	64,000	\$	64,000	\$	64,000
		2021		2022		2023		2023		2024		2025
REVENUE:		Actual		Actual		Budget	Р	rojected	F	Request	F	Request
Beginning Unreserved Fund Balance	\$	90,344	\$	179,180	\$	177,647	\$	177,647	\$	121,095	\$	104,626
Beginning Reserved Fund Balance	\$	64,000	\$	64,000	\$	64,000	\$	64,000	\$	64,000	\$	64,000
Recreation Programs	\$	42,335	\$	54,057	\$	52,050	\$	59,828	\$	54,550	\$	56,550
Parks Improvement Transfer		15,000		15,000		15,000		15,000		15,000		15,000
Transfer Lv Pay Out				3,564								
Transfer from Hotel/Motel		42,873		46,080		44,000		50,000		45,000		45,000
Transfer from ARPA Grant Fund		95,833		704005		704 550		704 550		056556		056556
General Fund Revenues		531,579		704,005		721,559		721,559		856,559		856,559
Other Revenues - Rents, Leases	_	18,724		34,250		29,450		31,032		34,200		36,200

856,956 \$

746,344

862,059 \$

877,419

1,005,309

1,009,309

	2	2021	2022	2023	2023		2024		2025
EXPENDITURES:		ctual	Actual	Budget	Projected		Request	F	Request
Salaries/Benefits		43,801	34,663	17,265	30,429		34,686		31,342
Supplies		1,336	2,472	13,000	11,002	ı	13,000		13,000
Professional Services		23,943	-	6,500	-	ı	6,500		6,500
Other Services/Charges		30,270	18,531	69,300	51,402	ı	154,100		64,100
Interfund Services		1,038	725		1,270	ı	3,000		3,000
Capital Outlay		48,377	71,655	73,450	78,071	ı			100,000
Transfer to Parks & Recreation		15,000	15,000	15,000	15,000		15,000		15,000
Total Cnty Parks Improvement	\$	163,765	\$ 143,046	\$ 194,515	\$ 187,174	\$	226,286	\$	232,942
Ending Fund Balance	\$	116,208	\$ 118,577	\$ 92,512	\$ 96,625	\$	72,339	\$	41,397
						1			

	2021 Actual	2022 Actual	2023 Budget	Pi	2023 rojected	2024 equest	R	2025 equest
Beginning Fund Balance	\$ 101,283	\$ 116,208	\$ 118,577	\$	118,577	\$ 96,625	\$	72,339
REVENUE: Camping Fees Refuge Revenue Sharing Act RCO Deferred Maint. Grant	82,700 26,490	81,589 26,268	70,000 25,000		74,378 29,394	72,000 30,000 100,000		72,000 30,000
Transfer from Capital Improvement	 69,500	37,559	73,450		61,450			100,000
Total Revenues	\$ 178,690	\$ 145,416	\$ 168,450	\$	165,222	\$ 202,000	\$	202,000

EXPENDITURES:	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Request	2025 Request
Salaries/Benefits Operating Supplies		\$ 72,980	\$ 2,565	\$ 260		
Professional Services Other Services/Charges	41,551	10,904 2,950			35,000	
Capital Outlay Interfund Services		1,222,423 409	10,000	3,750	105,000	5,000
Total JUMP!	\$ 41,551	\$ 1,309,666	\$ 12,565	\$ 4,010	\$ 140,000	\$ 5,000

		2021 Actual	2022 Actual	2023 Budget		2023 Projected	2024 Request	2025 Request
Beg. Fund Bal. (unreserved) REVENUE	\$	-	\$ 276,776	\$ 49,491	* \$	49,491	\$ 46,929	\$ 6,929
Grant Rev-RCO Private Donation Op Txfr from Capital Improver Investment Interest	ment	318,327	500,000 27,323 550,000 5058			1448	100,000	
Total Revenues	\$	318,327	\$ 1,082,381	\$ -	\$	1,448	\$ 100,000	\$ -

Solid Waste



EXPENDITURES:	2021 Actual	2022 Actual	2023 Budget	P	2023 rojected	F	2024 Request	2025 Request
Salaries/Benefits	\$ 843,977	\$ 944,422	\$ 890,867	\$	937,943	\$	1,197,264	\$ 1,241,167
Supplies	30,702	44,602	58,124		33,408		29,456	30,168
Professional Services-Long Haul	1,686,301	1,781,087	1,686,137		1,774,691		1,924,305	2,011,572
Professional Services-Recycling	299,829	528,088	593,946		662,895		603,057	615,383
Professional Services-Other	94,547	306,779	717,399		660,365		420,000	270,000
Other Services/Charges	293,521	356,156	327,175		332,910		380,810	388,800
Interfund Payments/Refundable Deposits	280,940	307,142	295,966		282,789		371,435	378,008
Total Solid Waste Operating	\$ 3,529,817	\$ 4,268,276	\$ 4,569,614	\$	4,685,001	\$	4,926,327	\$ 4,935,098
Capital Outlay	76,508	267,961	50,000		75,764		190,000	40,000
Transfers out	100,192	153,022	125,567		128,310		127,364	127,607
Total Solid Waste Expenditures	\$ 3,706,517	\$ 4,689,259	\$ 4,745,181	\$	4,889,075	\$	5,243,691	\$ 5,102,705
Ending Fund Balance	\$ 2,441,311	\$ 2,046,481	\$ 1,417,240	\$	1,839,486	\$	1,538,994	\$ 1,192,074

REVENUE:		2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Request	2025 Request
Beginning Fund Balance	\$	1,951,860	\$ 2,441,311	\$ 2,046,481	\$ 2,046,481	\$ 1,839,486	\$ 1,538,994
Solid Waste and Refuse Taxes Garbage Fees Misc Revenue	\$	69,883 3,843,758 18,387	\$ 73,187 3,763,690 73,754	\$ 65,000 3,459,940 20,000	\$ 67,731 3,578,673 83,029	\$ 70,000 4,057,563 49,150	\$ 70,000 4,200,592 48,818
Total Discretionary Revenues	\$	3,932,028	\$ 3,910,631	\$ 3,544,940	\$ 3,729,433	\$ 4,176,713	\$ 4,319,410
DOE Grants Moderate Risk Waste Fee - SQG Yard Debris Fees Sale of Recyclables		69,790 12,941 156,074 17,413	32,091 8,970 164,952 167,455	9,000 150,000 156,000	328,020 0 146,562 172,958	52,986 0 142,500 125,000	30,000 0 135,375 125,000
Sale of Fixed Assets Transfers In - Capital Imp, Eqp Reserve Full Transfers In - Closure Fund, Emp Reserve Total Revenues	nds \$	7,722 4,195,968	\$ 10,330 4,294,429	\$ 250,000 6,000 4,115,940	\$ 49,107 250,000 6,000 4,682,080	\$ 440,000 6,000 4,943,199	\$ 140,000 6,000 4,755,785

EXPENDITURES:	2021 Actual		2022 Actual	Е	2023 Sudget	Pr	2023 oiected		2024 equest	2025 equest
Salaries/Benefits Professional Services Other Services/Charges Capital Outlay Interfund Payments	\$ 987 76,508	\$ \$ \$	8,314 1,408 1,318 267,961	\$ \$	5,411 530,539 50,000	\$ \$	5,411 432,787 75,764	\$ \$ \$	25,578 250,000 1,500 190,000	\$ 24,648 100,000 40,000
Transfers out - Equip Reserve Total Expenditures	\$ 77,495	\$	279,001	\$	585,950	\$	513,962	\$	467,078	\$ 164,648

REVENUE:		2021 Actual	2022 Actual	В	2023 Judget	Pr	2023 ojected	2024 equest	2025 equest
Discretionary Revenues Transfers in - Capital Improv Fu	\$ nd	77,495	\$ 279,001	\$	335,950 250,000	\$	263,962 250,000	\$ 27,078	\$ 24,648
Transfers In - Equip Reserve Fur	nd							440,000	140,000
Total Revenues	\$	77,495	\$ 279,001	\$	585,950	\$	513,962	\$ 467,078	\$ 164,648

GOALS & OJBECTIVES:

- •Manage the Solid Waste Enterprise Fund using a triple bottom line methodology, balancing financial health, environmental stewardship, and social responsibility goals.
- •Provide and maintain solid waste services and facilities within regulatory requirements and in accord with the Solid Waste Management plan, protecting health and safety for all County residents.
- •Continue to support regional cooperation with other jurisdictions for more cost-effective solid waste programs.
- Deliver Solid Waste Education services by cooperative agreement with Public Health
- •Provide capital planning for comprehensive disposal and recycling facilities with a service horizon of 40 years.
- •Provide capital planning for comprehensive disposal and recycling facilities with a service horizon of 40 years.

PERFORMANCE AREA	PERFORMANCE INDICATOR	2021	2022	2023	2024	2025
		Actual	Actual	Planned	Planned	Planned
	Municipal Solid Waste - all facilities (Tons)	23,443	24,056	21,631	24,297	24,540
Material Collected	Designated curbside/dropbox recyclables (Tons)	3,833	3,301	4,000	4,000	4,000
	Moderate Risk Waste (Tons)	76	40	76	80	80
Grant Funding	Grant Value (\$)	\$ -	\$130,026	\$271,666	\$ 30,000	\$250,000
Financial Health	Net Negative or Positive Revenue (- or +)	-	-	-	-	-
	Above 50% Landfill Diversion Rate (Yes or No)	Yes	Yes	Yes	Yes	Yes
Environmental Stewardship	Financial Support for Illegal Dumping Cleanup (\$/Ton of MSW)	\$ 21,700	\$ 22,000	\$ 22,000	\$ 23,000	\$ 23,000
	Low Income Discount Program Use Rate (No. of Transactions)	0	0	0	Unknown	Unknown
Social Responsibility	Employment Program for Individuals with Intellectual or Developmental Disabilities (No. of Employees)	≤ 2	≤ 2	4	4	4

TARGETED FUND BALANCE: 25% OF OPERATIONAL EXPENDITURES

Year	Targ	et Fund Balance	F	orecasted Fund Balance	Difference
2024	\$	1,310,923	\$	1,538,691	\$ 227,768
2025	\$	1,275,676	\$	1,192,074	\$ (83,602)

TARGETED FUND BALANCE: 25% OF ASSET REPLACEMENT VALUE

Year	Tar	get Fund Balance	F	orecasted Fund Balance	Difference
2024	\$	2,041,871	\$	1,538,691	\$ (503,180)
2025	\$	2,041,871	\$	1,192,074	\$ (849,797)





2021		2022								
		2022		2023		2023		2024		2025
Actual		Actual		Budget	P	rojected	R	equest	R	lequest
110,611	\$	202,486	\$	309,910	\$	484,237	\$	707,810	\$	723,136
118	\$	933	\$	1,500	\$	11,912	\$	1,500	\$	1,500
709,977		801,541		928,650		604,686		995,000		175,000
30,190		15,181		17,500		26,695		98,500		61,000
		172,274		8,970,000		1,805,285	-	17,842,417		6,721,445
228,613		223,904		224,487		224,487		225,476		226,209
3,463		7,722		11,740		13,469		23,975		23,949
1,082,972	\$	1,424,041	\$	10,463,787	\$	3,170,771	\$ 1	19,894,678	\$	7,932,239
281,004	\$	145,272	\$	1,973,408	\$	747,483	\$	695,984	\$	677,245
316,917	\$	333,012	\$	348,525	\$	348,525	\$	363,049	\$	376,839
	110,611 118 709,977 30,190 228,613 3,463 1,082,972 281,004	110,611 \$ 118 \$ 709,977 30,190 228,613 3,463 1,082,972 \$ 281,004 \$	110,611 \$ 202,486 118 \$ 933 709,977 801,541 30,190 15,181 172,274 228,613 223,904 3,463 7,722 1,082,972 \$ 1,424,041 281,004 \$ 145,272	110,611 \$ 202,486 \$ 118 \$ 933 \$ 709,977 801,541 \$ 30,190 15,181 \$ 172,274 228,613 223,904 \$ 7,722 1,082,972 \$ 1,424,041 \$ 281,004 \$ 145,272 \$	110,611 \$ 202,486 \$ 309,910 118 \$ 933 \$ 1,500 709,977 801,541 928,650 30,190 15,181 17,500 172,274 8,970,000 228,613 223,904 224,487 3,463 7,722 11,740 1,082,972 \$ 1,424,041 \$ 10,463,787 281,004 \$ 145,272 \$ 1,973,408	110,611 \$ 202,486 \$ 309,910 \$ 118 \$ 933 \$ 1,500 \$ 709,977 801,541 928,650 \$ 30,190 15,181 17,500 \$ 172,274 8,970,000 \$ 228,613 223,904 224,487 \$ 3,463 7,722 11,740 \$ 1,082,972 \$ 1,424,041 \$ 10,463,787 \$ 281,004 \$ 145,272 \$ 1,973,408 \$	110,611 \$ 202,486 \$ 309,910 \$ 484,237 118 \$ 933 \$ 1,500 \$ 11,912 709,977 801,541 928,650 604,686 30,190 15,181 17,500 26,695 172,274 8,970,000 1,805,285 228,613 223,904 224,487 224,487 3,463 7,722 11,740 13,469 1,082,972 \$ 1,424,041 \$ 10,463,787 \$ 3,170,771 281,004 \$ 145,272 \$ 1,973,408 \$ 747,483	110,611 \$ 202,486 \$ 309,910 \$ 484,237 \$ 118 \$ 933 \$ 1,500 \$ 11,912 \$ 709,977 \$ 801,541 928,650 604,686	110,611 \$ 202,486 \$ 309,910 \$ 484,237 \$ 707,810 118 \$ 933 \$ 1,500 \$ 11,912 \$ 1,500 709,977 801,541 928,650 604,686 995,000 30,190 15,181 17,500 26,695 98,500 172,274 8,970,000 1,805,285 17,842,417 228,613 223,904 224,487 224,487 225,476 3,463 7,722 11,740 13,469 23,975 1,082,972 \$ 1,424,041 \$ 10,463,787 \$ 3,170,771 \$ 19,894,678 281,004 \$ 145,272 \$ 1,973,408 \$ 747,483 \$ 695,984	110,611 \$ 202,486 \$ 309,910 \$ 484,237 \$ 707,810 \$ 118 \$ 933 \$ 1,500 \$ 11,912 \$ 1,500 \$ 709,977 801,541 928,650 604,686 995,000 \$ 98,500 \$ 98,500 \$ 172,274 8,970,000 1,805,285 17,842,417 \$ 228,613 223,904 224,487 224,487 224,487 225,476 \$ 3,463 7,722 11,740 13,469 23,975 \$ 1,082,972 \$ 1,424,041 \$ 10,463,787 \$ 3,170,771 \$ 19,894,678 \$ 281,004 \$ 145,272 \$ 1,973,408 \$ 747,483 \$ 695,984 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$

	2021		2022		2023		2023		2024		2025	
	Actual		Actual		Budget		Projected		Request		Request	
Beginning Unreserved Fund Balance	\$	202,808	\$	281,004	\$	145,272	\$	145,272	\$	747,483	\$	695,984
Beginning Reserved Fund Balance (Excess PIF)	\$	305,530	\$	316,917	\$	333,012	\$	333,012	\$	348,525	\$	363,049
REVENUE:												
Transfer In - Public Infrastructure	\$	240,000	\$	240,000	\$	240,000	\$	240,000	\$	240,000	\$	240,000
Transfer in - ARPA (123)			\$	443,326	\$	1,733,935	\$	898,899	\$	1,500,000	\$	1,000,000
Transfer in - Capital Improvmnt	\$	270,000	\$	-	\$	1,000,000	\$	1,000,000				
Dept of Commerce-Legislative Award		662,165		612,789		9,331,000		1,635,000	,	16,807,703		1,311,005
DOE Grant/Loan										1,300,000		5,366,285
Investment Interest		390		8,290		2,500		14,595		10,000		10,000
Total Revenues	\$	1,172,555	\$	1,304,405	\$	12,307,435	\$	3,788,494	\$	19,857,703	\$	7,927,290